

# **Lake County Illinois**

*Lake County Health Department and Community Health Center  
3010 Grand Avenue  
Waukegan, Illinois  
Conference Room #3112*



## **Meeting Minutes - Final**

**Wednesday, June 22, 2022**

**6:00 PM**

**3010 Grand Ave., Waukegan, IL**

**Lake County Board of Health**

**1. Call to Order**

**President Sashko called the meeting to order at 6:03 p.m.**

**Present** 8 - Member-at-Large Hagstrom D.D.S., Vice President Ehrlich M.D., Member Mittl Pollina Psy.D., Secretary DeVaux, Member Cesnovar, Member Maine, President Sashko and Member Larson Ph.D.

**Absent** 3 - Member Belmonte D.O., Member Johnson Jones Ed.D. and Member Simpson

**2. Pledge of Allegiance**

**This matter was presented**

**3. Approval of Minutes****3.1**

May 25, 2022 Meeting Minutes

**Attachments:** [BOH Minutes 5.25.22 - DRAFT](#)

**President Sashko called for a motion to approve the minutes of May 25, 2022. A motion was made by Member DeVaux, seconded by Member Maine. Voice vote, all in favor, motion carried.**

**Aye:** 8 - Member-at-Large Hagstrom D.D.S., Vice President Ehrlich M.D., Member Mittl Pollina Psy.D., Secretary DeVaux, Member Cesnovar, Member Maine, President Sashko and Member Larson Ph.D.

**Absent:** 3 - Member Belmonte D.O., Member Johnson Jones Ed.D. and Member Simpson

**4. Public Comment to the Board**

*None*

**5. Awards, Recognitions, Appointments and Reappointments****5.1**

Reappointments - Sashko

*President Sashko announced the reappointment of Members Frank Belmonte, DO; Jay Ehrlich, MD; Carl Hagstrom, DDS. Their reappointment for another 3-year term was approved at the County Board meeting on June 14, 2022.*

**5.2**

Appointments - Sashko

**Attachments:** [Sandra Louise Larson, PhD · Rosalind Franklin University](#)  
[CV Larson 4.30.22 - Redacted](#)

*President Sashko announced the appointment of new Board of Health member Sandra Larson, Ph.D, who is replacing Dr. Wendy Rheault. Dr. Larson's appointment was approved by the County Board at their meeting on June 14, 2022.*

**6. Presentations**

None

## 7. President's Report

*President Sashko reported on the following:*

*--He thanked Vice President Ehrlich for standing in at the May 25, 2022, meeting.*

*--Last month he attended the United Way Senior Leaders Program. Senator Melinda Bush and former County Board and Board of Health member Steven Carlson were recognized for all their hard work with 211 and because of the efforts of Lake County, they were able to push through legislation and received \$1.8M in funding for a number of years. While that funding won't take care of everything, it is exciting to see this program underway in all 50 states.*

*--Last night he attended remotely the Lake County Community Health Center Governing Council meeting. A great presentation was given by HMA, the consulting firm hired to assess FQHC management structure and operational variability. More information on this will be provided to the Board of Health when HMA rolls out their recommendations. The leadership coaching kick off meeting is scheduled for next Monday, June 27, with the actual coaching sessions to begin mid-July.*

*--Tomorrow, Thursday, June 23, is Jerry Nordstrom's 35th anniversary with the Health Department.*

*--Sam Johnson, Director of Behavioral Health, is recovering rapidly from surgery.*

*--Today he received the results of his MRI and CT scan and got another clean bill of health on his cancer journey.*

## 8. Action Items

### 8.1

Illinois Department of Natural Resources - Zebra/Quagga Mussels Grant - Mackey

**Attachments:** [IDNR Zebra Mussels \\$72K](#)

*Mike Adam, Deputy Director of Environmental Health, reviewed the information provided in the agenda packet.*

**President Sashko called for a motion to approve the funding from IDNR and the emergency appropriation. Motion made by Member Hagstrom, seconded by Member Ehrlich. Roll call vote, all in favor, motion carried.**

**Aye:** 8 - Member-at-Large Hagstrom D.D.S., Vice President Ehrlich M.D., Member Mittl Pollina Psy.D., Secretary DeVaux, Member Cesnovar, Member Maine, President Sashko and Member Larson Ph.D.

**Absent:** 3 - Member Belmonte D.O., Member Johnson Jones Ed.D. and Member Simpson

### 8.2

Illinois Environmental Protection Agency - Solid Waste Enforcement Contract Increase - Mackey

**Attachments:** [IEPA SWEC \\$5850](#)

*Mike Adam, Deputy Director of Environmental Health, reviewed the information provided*

*in the agenda packet.*

**President Sashko called for a motion to approve the additional funding from IEPA and the emergency appropriation. Motion made by Member DeVaux, seconded by Member Cesnovar. Roll call vote, all in favor, motion carried.**

**Aye:** 8 - Member-at-Large Hagstrom D.D.S., Vice President Ehrlich M.D., Member Mittl Pollina Psy.D., Secretary DeVaux, Member Cesnovar, Member Maine, President Sashko and Member Larson Ph.D.

**Absent:** 3 - Member Belmonte D.O., Member Johnson Jones Ed.D. and Member Simpson

### 8.3

Request for Proposals #22026 - Retinal Equipment and Services - Nordstrom

*Jerry Nordstrom, Director of Business Operations, reviewed the information provided in the agenda packet. Member Maine asked why this was done through an RFP rather than a bid process. Efren Heredia, Materials Manager, explained that a bid process is done when comparing apples to apples, meaning the exact same equipment and/or services provided by multiple vendors and the lowest vendor bid is selected. An RFP is done when comparing apples to oranges, meaning that the bells and whistles differed between the equipment and services offered by each manufacturer/distributor. So, while the vendor selected wasn't the lowest price, the equipment and services it offered best met the Health Department's needs. And during the process, a disclosure statement is obtained. Member Maine then asked that in the future, those disclosure statements be attached to the agenda item. Jerry and Efren said yes to Member Maine's request and will include vendor disclosure statements in the future. Member DeVaux asked if leasing the equipment was feasible. Dr. Zun explained that an annual lease could not be budgeted for the long term, so it's being done as a one-time purchase using ARPA funds so that it falls under the Federal requirement that ARPA funds be spent within 3 years. Member Ehrlich asked if the services are retinal images going back to the vendor to be read. Dr. Zun explained that the machine takes a picture of the patient's retina and then electronically sends that image to a reader and the results are sent back to the Health Department. Member Ehrlich asked if the qualifications of those readers are verified. Dr. Zun stated that we do have the credentials for the readers and will review them. Member Maine stated that since this is being paid for with ARPA funds, she would like that accounting. Mark clarified that they are HRSA ARPA dollars and are not connected to the County ARPA dollars, that we are following all the requirements of these ARPA funds, and that, as a reminder, the Health Department received \$8.7M in HRSA ARPA funds. Those funds are also being used to pay for HMA, the consultant hired to assess the FQHCs.*

**President Sashko called for a motion to approve the award of RFP 22026 and related expenses. Motion made by Member Maine, seconded by Member DeVaux. Roll call vote, all in favor, motion carried.**

**Aye:** 8 - Member-at-Large Hagstrom D.D.S., Vice President Ehrlich M.D., Member Mittl Pollina Psy.D., Secretary DeVaux, Member Cesnovar, Member Maine, President Sashko and Member Larson Ph.D.

**Absent:** 3 - Member Belmonte D.O., Member Johnson Jones Ed.D. and Member Simpson

#### 8.4

Revised Board of Health Bylaws - Sashko

**Attachments:** [BOH Bylaws 6.22.22 - Final](#)

**President Sashko made the motion to approve the revised bylaws as presented, seconded by Member Hagstrom. Voice vote, all in favor, motion carried.**

**Aye:** 8 - Member-at-Large Hagstrom D.D.S., Vice President Ehrlich M.D., Member Mittl Pollina Psy.D., Secretary DeVaux, Member Cesnovar, Member Maine, President Sashko and Member Larson Ph.D.

**Absent:** 3 - Member Belmonte D.O., Member Johnson Jones Ed.D. and Member Simpson

#### 8.5

Provider Appointments and Reappointments - Pollina

**Credentialing Committee Chair Maine made the motion to approve the provider appointments and reappointments as presented, seconded by Member DeVaux. Voice vote, all in favor, motion carried.**

**Aye:** 8 - Member-at-Large Hagstrom D.D.S., Vice President Ehrlich M.D., Member Mittl Pollina Psy.D., Secretary DeVaux, Member Cesnovar, Member Maine, President Sashko and Member Larson Ph.D.

**Absent:** 3 - Member Belmonte D.O., Member Johnson Jones Ed.D. and Member Simpson

### 9. Discussion Items

*None*

### 10. Attachments for Board Review

#### 10.1

Media Placement Highlights - Nordstrom

**Attachments:** [Media Placement Highlights 202205 \(2\)](#)

**This matter was presented**

### 11. Lake County Community Health Center Governing Council Update

*Mark Pfister informed the Board that Phase 1 of HMA's assessment was management structure and operational variability where they interviewed all of the FQHC managers. Feedback from that has been received. Phase 2 is the creation of a dyad leadership model. Dr. Zun and Kim Burke are one dyad, and Toni Steres, a provider, and Colleen Santos, new Associate Director of Physical Health, are another. The ultimate goal is to improve patient care and make us a quality leader. Leadership at the top need to create that vision and champion its implementation to get our structure to a place where the practice managers, office managers, charge nurses, providers, etc., understand the direction in which we're going. We don't want our FQHCs to be islands where each island does different things in different ways. We want them to be like McDonald's where all the*

*different locations do the same things the same way. We want that patient-centered medical home experience to be the same and when we change those patient outcomes it sets us up better for value-based care. For phase 3 we need to put out another RFP because the work involved is beyond the scope of what we hired HMA for, though HMA may respond to it. Phase 3 is setting up the Operational Strategic Plan. This is the action plan on how we are going to potentially move from fee-for-service to value-based care and will be a multi-year concept. The consultant hired for phase 3 will be looking at our technology, our managed care contracts, and the work of the consultant currently doing the recruitment/retention assessment, and based on all that coming up with the action plan. Member Ehrlich asked if the phase 3 consultant will be doing an analysis of value-based care vs. fee-for-service, when we include upside and downside, as part of determining if we can even afford to be in that business. Mark stated that will be part of the RFP and the scope of work.*

**12. Lake County Tuberculosis Board Update**

*None*

**13. Added to Agenda Items**

*None*

**14. Old Business**

*None*

**15. New Business**

*None*

**16. Executive Session**

*None*

**17. Adjournment**

**Member Maine made a motion to adjourn the meeting. President Sashko adjourned the meeting at 6:44 p.m.**