



LakeCounty

Housing & Community Development

## **Action Plan 2018**

May 1, 2018 to April 30, 2019

Lake County Board Approval – June 12, 2018

## **Executive Summary**

### **AP-05 Executive Summary - 91.200(c), 91.220(b)**

#### **1. Introduction**

2018 is the fourth year of Lake County Illinois' five-year consolidated plan, the purpose of which is to encourage and support jurisdictions across the County in the development of viable urban communities, principally for low- and moderate-income persons, consistent with the three principle goals of the U.S. Department of Housing and Urban Development (HUD): promoting decent housing, a suitable living environment, and expanded economic opportunities. This action plan details Lake County's and North Chicago's third year activities and progress towards the five year consolidated plan goals.

#### **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

In this Plan, Lake County and North Chicago remain focused on poverty alleviation, community revitalization and housing affordability. Also, the Behavioral Health Needs Assessment discussed in the five-year consolidated plan has resulted in a Community Action Plan to address the gaps in mental health services, and this 2018 Action Plan contains several activities that support the implementation and realization of Behavioral Health Community Action Plan initiatives.

#### **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

Past comparison of 2010-2014 grant accomplishments to stated goals and priorities indicates several needs that were identified but not met in the years prior to 2015:

1. Housing Rehabilitation;
2. Permanent Supportive Housing;
3. New Housing Construction; and
4. Behavioral Health needs.

Additionally, an assessment of activities in the 2015 & 2016 Action Plans indicate that planned accomplishments are generally in line with expectations, with public infrastructure activities far outpacing goal outcomes.Â Given this lack of alignment between goals, the Lake County Housing & Community Development Commission (HCDC) has shifted allocation priorities from public infrastructure (Projects #5 and #6) to housing (Projects #1 through #4) for the duration of the 2015-19 Consolidated Plan.Â Starting with this 2018 Annual Action Plan, funding allocations have been adjusted to be on track to meet all of the ten identified goals under the current five-year plan

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

For the 2015-19 Consolidated Plan, which is the foundation of this 2018 plan, Lake County led a wide community outreach effort to engage citizen participation and consult with stakeholders. These efforts included stakeholder and community member surveys published in English and Spanish, focus groups, one-on-one interviews with key stakeholders, and a series of public presentations, and public meetings. As a result, the County reached over 1,100 community members in its request for feedback on community needs and input into strategies for housing and community development over the next five years.

Lake County's 2018 Annual Action Plan (AAP) has numerous opportunities for citizen participation, including an initial public hearing on March 14, 2018, and a second public hearing on May 9, 2018, a 30-day public comment period April 30 to May 30, 2018 before initial submission to HUD.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

At the 2018 initial Public Hearing, the following input was received:

- Reverend Jackie Lynn, Executive Director of ElderCARE, thanked the Housing & Community Development Commission (HCDC) for the funding recommendation and informed the Commission about the increasing number of senior citizens across the country and also within Lake County. This has caused an increase in the number of clients that utilize her agency. She then spoke about the services provided by ElderCARE.
- Mary Ellen Tamasy, Executive Director of Lake County Residential Development Corporation (LCRDC), thanked the HCDC for its funding recommendation for two affordable housing rental projects. She said that the multi-family Lakeview Pointe project's pre-application was approved by the Illinois Housing Development Authority (IHDA), so it has moved on to the full application stage. She approximated that it will take between 4 – 6 months to receive feedback on that

application. Unfortunately, the Marjorie Hart School senior housing project did not advance for this IHDA funding round, but Ms. Tamasy is exploring other funding possibilities through IHDA, including its 9% and 4% tax-credit programs.

- Jessica Hoteling, from Housing Opportunity Development Corporation (HODC), thanked the HCDC for its continuing support of its Zion Woods affordable housing project in Deerfield. She said that HODC is awaiting a response from IHDA on the organization's March tax credit application.
- Maya Ziv-El, of Prairie State Legal Services, spoke about the Fair Housing Program (Program), informing the HCDC that this April celebrates the 50<sup>th</sup> anniversary of the passage of the Fair Housing Act. Unfortunately, she said that there are still members of our nation that experience housing discrimination. She explained that the Program works to enforce federal, state and local laws that protect against this illegal discrimination and to educate the public about it. She explained the essential need of Lake County's funding and gave thanks for the HCDC's continued support, as the Program would not exist without this funding. The Program will continue its efforts to help ensure equal access to rental housing and home ownership opportunities, thereby creating open communities throughout the County.
- Laura Ramirez, from A Safe Place, thanked the HCDC for its consideration and funding recommendations in support of the agency. Recent Video Game Revenue funding has allowed A Safe Place to invest in its counseling program, so that it may assist more victims of domestic violence. The new funding source allowed the agency to leverage other funding, enabling the agency to hire additional staff. She asked that the HCDC approve the funding recommendation that will be used to complete the accessibility improvements needed to assist clients with disabilities.
- Joel Williams, Executive Director of PADS Lake County, distributed a letter and then reiterated the letter's points, requesting that the HCDC reconsider PADS' recommended Emergency Solutions Grant (ESG) amount. He asked for a grant closer to the requested \$125,000, rather than the \$40,957 recommended, and explained why he felt that the increase was necessary. A copy of the letter, along with other letters regarding 2018 projects, follows the Action Plan.
- Kori Larson, Executive Director of Glenkirk, thanked the HCDC and the Affordable Housing Advisory and Recommendation Committee for the funding recommendation to help upgrade accessibility features and rehabilitate one of her agency's group homes for people with disabilities. She also expressed her thanks for the HCDC's support over the years.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

Commissioner Venturi acknowledged Joel Williams' comments about PADS Lake County's ESG funding recommendation, suggesting that the HCDC would need to look at Mr. Williams' concerns to see if the agency had been treated unfairly.

Commissioner Williams, commenting on her first experience with the application review procedure, suggested that she would appreciate a better understanding of the scoring system.

Commissioner Flanigan Bassi also voiced a request for a better understanding of the scoring criteria and the manner in which comparisons are made across different entities.

Commissioner Venturi stated that a great deal of time had been spent over the years working to improve the scoring system, adding that staff had done a wonderful job in improving the system. He said that it might be a good idea for the Commission to invest more time, up front, to better understand the scoring criteria.

Jodi Gingiss, Community Development Administrator, informed the HCDC that the scoring criteria had been approved with the 2015 - 2019 Consolidated Plan (Plan). She offered that it would be possible to refresh the scoring criteria, if desired, for the upcoming PY2019 application round and staff could work with the Commission to ensure that the metrics were well understood. The HCDC had previously decided to target HUD's one-time \$161,000 increase in ESG funding to augment projects in need of Continuum of Care (CoC) funding that did not receive funding in this year's CoC funding round. As Lake County's CoC did not receive its requested \$158,000 in Rapid Re-housing (RRH) funds from HUD, the consensus at the HCDC's Advisory & Recommendation Committee for Homeless Assistance was for one-time \$161,000 ESG funds first be recommended to fill that void. As a result, the ARC recommended Catholic Charities' RRH program for its full \$120,000 request. The remaining funds were then assigned to the applicant agencies that scored above 70%. Utilizing these funds to assist households for several months, allowing them to regain a place of residence, was considered an appropriate use of the funds. The one-time funding would not have been a sustainable increase in ESG funds for agency operations.

## **7. Summary**

Additional public letters regarding 2018 Action Plan projects are attached at the end of this document. Lake County Community Development, in conjunction with our community partners, has made the most of the limited resources available. The HCDC is proud of its efforts which have resulted in real and meaningful changes for the citizens of the County and we look forward to moving forward with HUD to improve the lives of the County's citizens.

## **PR-05 Lead & Responsible Agencies - 91.200(b)**

### **1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

<b>Agency Role</b>	<b>Name</b>	<b>Department/Agency</b>
CDBG Administrator	LAKE COUNTY	Community Development
HOME Administrator	LAKE COUNTY	Community Development
ESG Administrator	LAKE COUNTY	Community Development

**Table 1 – Responsible Agencies**

### **Narrative**

Lake County Community Development strives daily to ensure the grants it administers are used in the most effective and efficient way possible, in concert with the consolidated plan, for the benefit of Lake County's citizens.

### **Consolidated Plan Public Contact Information**

Questions relating to the consolidated plan may be directed to:

Jodi Gingiss, Community Development Administrator

500 W. Winchester Road, Libertyville, IL 60048

p. 847-377-2139 e. JGingiss@lakecountyil.gov

## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

In September 2016, Lake County announced future availability of 2017 CDBG, HOME and ESG funds and held a Public Hearing on Community Needs for 2017 funding.

Grant applications were made available to all Lake County townships, municipalities and agencies, with application workshops that provided training on grant performance expectations and requirements.

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

#### **Coordination with Housing Authorities**

The Executive Directors of the three housing authorities in the County and the Community Development staff of the three Consortium members coordinate through convened meetings held periodically. The three governmental entities comprising the Lake County Consortium – Lake County, City of North Chicago, and City of Waukegan – are also afforded the opportunity to review and comment on the Housing Authority Agency Plans prior to their submission to HUD. Lake County reviews the housing authorities' Annual and Five-Year Plans, and provides annual Certificates of Consistency with the Consolidated Plan to the housing authorities for submission to HUD in connection with these plans. Periodic joint meetings are scheduled, to the extent feasible, during the course of the program year in order to ensure a continuing dialogue between local government and the housing authorities.

#### **Coordination with Other Assisted Housing Providers**

County staff directs and maintains contact with HOME and CDBG project sponsors throughout the application, funding, and administration cycles. Lake County staff also participates in monthly meetings of the Lake County Housing Action Coalition (LCHAC), which are also attended by local assisted housing providers.

#### **Coordination with Private and Governmental Health, Mental Health, and Service Agencies**

Many health and social service agencies are members in the Lake County Alliance for Human Services, in which Lake County Community Development staff actively participates as a member of the Board of Directors. Many agencies meet regularly throughout the year as a group, or in smaller groups, with Consortium staff members. Many of the issues discussed at these meetings have application beyond homeless and other social services, and have proved helpful in raising issues related to the development of this Consolidated Plan. Since many of these agencies receive funding from Consortium members, regular contact is maintained throughout the year.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The Community Development Staff that manages the County's ESG funds regularly participates in Continuum of Care (CoC) meetings in partnership with the Continuum of Care Coordinator who works out of the same office as the County's ESG fund manager. Decisions on the allocation of both funding sources are discussed in open meetings and both groups strive to follow the prescriptions of HUD on the most effective way to distribute the available resources.

The Continuum of Care and Lake County Community Development use common metrics when evaluating the use of funds intended to provide relief for individuals facing housing crises. These are the system performance measures mandated by HUD. As a practice Lake County Community Development requires each ESG recipient to complete a quarterly CAPER report that summarizes each agencies outcomes in concert with HUD's system performance measures. The Continuum of Care Coordinator and her staff, the HMIS administrator, are both County of Lake Employees who work in cooperation with the local CoC and manage these measures. Each staff person sits on the CoC's HMIS committee and all organizations entering HMIS data do so into a common system that captures both results that have come from the investment of CoC funds and ESG funds.

Finally, the staff that manages the County's ESG funds sits on the CoC's Monitoring and Project Performance committee and whose purpose is to evaluate the performance of organizations receiving CoC funds. There is a lot of cross-over between these agencies and those that receive ESG funds which results in a well-informed group.



All the collaboration noted above results in a well-coordinated system that is transparent effective in reducing homelessness in the County as evidence by our declining numbers of people living in places not meant of human habitation.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	Black Chamber of Commerce of Lake County
	<b>Agency/Group/Organization Type</b>	Services-Employment Business and Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from BCLC attended a public hearing about the 2016 action plan.
2	<b>Agency/Group/Organization</b>	PRAIRIE STATE LEGAL SERVICE
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from PSLS attended a public hearing about the 2016 action plan.
3	<b>Agency/Group/Organization</b>	Catholic Charities of the Archdiocese of Chicago
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from Catholic Charities attended a public hearing about the 2016 action plan.
4	<b>Agency/Group/Organization</b>	Zion Park District
	<b>Agency/Group/Organization Type</b>	Services-Children Services-Persons with Disabilities Services-Health Services-Education Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from the Zion Park District attended a public hearing about the 2016 action plan.
5	<b>Agency/Group/Organization</b>	Village of Mundelein
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from the Village of Mundelein attended a public hearing about the 2016 action plan.
6	<b>Agency/Group/Organization</b>	Countryside Association
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities Services-Health Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from Countryside attended a public hearing about the 2016 action plan.

7	<b>Agency/Group/Organization</b>	YOUTHBUILD LAKE COUNTY
	<b>Agency/Group/Organization Type</b>	Housing Services-Children Services-Education Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from YouthBuild Lake County attended a public hearing about the 2016 action plan.
8	<b>Agency/Group/Organization</b>	I-PLUS
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Persons with Disabilities Services-homeless

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from I-Plus attended a public hearing about the 2016 action plan.
9	<b>Agency/Group/Organization</b>	Village of Fox Lake
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from the Village of Fox Lake attended a public hearing about the 2016 action plan.

10	<b>Agency/Group/Organization</b>	Family First Center
	<b>Agency/Group/Organization Type</b>	Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from Family First attended a public hearing about the 2016 action plan.
11	<b>Agency/Group/Organization</b>	CONSUMER CREDIT COUNSELING SERVICE OF MCHENRY COUNTY, INC.
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Education



	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from Consumer Credit Counseling attended a public hearing about the 2016 action plan.
12	<b>Agency/Group/Organization</b>	ElderCARE @ ChristChurch
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Elderly Persons Services-Persons with Disabilities
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from Eldercare attended a public hearing about the 2016 action plan.

13	<b>Agency/Group/Organization</b>	Glenkirk
	<b>Agency/Group/Organization Type</b>	Housing Services-Persons with Disabilities Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from Glenkirk attended a public hearing about the 2016 action plan.
14	<b>Agency/Group/Organization</b>	YOUTH CONSERVATION COPRPORATION (YCC) YOUTHBUILD
	<b>Agency/Group/Organization Type</b>	Housing Services-Education Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from YCC attended a public hearing about the 2016 action plan.

15	<b>Agency/Group/Organization</b>	PADS LAKE COUNTY
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from PADS attended a public hearing about the 2016 action plan.
16	<b>Agency/Group/Organization</b>	LAMBS FARM
	<b>Agency/Group/Organization Type</b>	Housing Services-Persons with Disabilities Services-Employment
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Representatives from Lambs Farm attended a public hearing about the 2016 action plan.
17	<b>Agency/Group/Organization</b>	Lake County Residential Development Corporation
	<b>Agency/Group/Organization Type</b>	Housing Services - Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from LCRDC attended a public hearing about the 2016 action plan.
18	<b>Agency/Group/Organization</b>	City of Zion
	<b>Agency/Group/Organization Type</b>	Other government - Local

	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from the City of Zion attended a public hearing about the 2016 action plan.
19	<b>Agency/Group/Organization</b>	City of North Chicago
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy

	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from the City of North Chicago attended a public hearing about the 2016 action plan.
20	<b>Agency/Group/Organization</b>	CITY OF WAUKEGAN
	<b>Agency/Group/Organization Type</b>	Other government - Local
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Public Housing Needs Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	A representative from the City of Waukegan attended a public hearing about the 2016 action plan.
21	<b>Agency/Group/Organization</b>	RHMG Engineers, Inc.
	<b>Agency/Group/Organization Type</b>	Business Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Market Analysis
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	

**Identify any Agency Types not consulted and provide rationale for not consulting**

All agency types involved in community development programs in Lake County, North Chicago and Waukegan were invited to participate in the consultation process.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Lake County Coalition of the Homeless	Both plans have in common the goal to end homelessness in Lake County with a Housing First! Approach.
Lake County Strategic Plan	Lake County Board	Both plans have in common the goal to Build Healthy & Resilient Communities.
Behavioral Health Needs Assessment	Lake County Department of Health	Both documents have in common the goal to identify additional residential facilities for people with mental illness.
Homes for a Changing Region	Chicago Metropolitan Agency for Planning (CMAP)	In planning for housing in the Round Lakes region, CMAP and Lake County Community Development staff have collaborated: Both plans share the goal of providing safe, decent housing for residents of those areas

**Table 3 – Other local / regional / federal planning efforts**

**Narrative**

## **AP-12 Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The County employed a variety of mediums to gather information from individuals involved in every stage of the consolidated plan process, from citizens who benefit to key stakeholders and decision makers. This allowed the County to make very informed choices when designing the plan.

#### **Citizen Participation Outreach**

<b>Sort Order</b>	<b>Mode of Outreach</b>	<b>Target of Outreach</b>	<b>Summary of response/attendance</b>	<b>Summary of comments received</b>	<b>Summary of comments not accepted and reasons</b>	<b>URL (If applicable)</b>
1	Public Meeting	Non-targeted/broad community	Fifty (50) residents of Lake County attended two public hearings on community needs in two different areas of the county	A complete summary of comments received is included as an attachment to the Consolidated Plan.	All comments were accepted.	N/A



Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Internet Outreach	<p>Minorities</p> <p>Persons with disabilities</p> <p>Non-targeted/broad community</p> <p>Residents of Public and Assisted Housing</p>	Five hundred and eighty-seven (587) residents of Lake County/North Chicago and three hundred and six (306) residents of Waukegan accessed the survey. In Lake County/North Chicago, 90% (525) of the respondents completed the survey and in Waukegan, 57% (175) of those responding completing the survey.	A complete summary of comments received is included as an attachment to the Consolidated Plan.	All comments were accepted.	N/A
3	Focus Groups	Stakeholders	50 stakeholders attended four (4) Focus Groups held in Libertyville, Grayslake, North Chicago and Waukegan	A complete summary of all comments received is included as an attachment to this Consolidated Plan.	All comments were accepted	N/A

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Focus Groups	Key Stakeholders	13 key stakeholders were contacted for a telephone interview to discuss the needs, goals and priorities for allocation of CDBG, HOME and ESG funds to provide decent housing, a suitable living environment and economic opportunities to residents of Lake County, North Chicago and Waukegan.	A complete summary of all comments received is included as an attachment to this Consolidated Plan.	All comments were accepted	N/A

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The 2018 Expected Resources are based on the HUD FY2018 allocation for CDBG (Lake County & North Chicago), HOME and ESG plus prior year resources and program income as shown below.

Annually, Lake County provides an additional \$300,000 of its general funds for affordable housing.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	2,882,825	0	668,683	3,551,508	2,882,825	

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,684,216	0	522,141	2,206,357	1,100,000	
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	216,362	0	161,378	377,740	216,362	
OTHER	Local		300,000			300,000	300,000	Lake County Affordable Housing Program Funds

**Table 2 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Federal funds are leveraged with developer equity, municipal investments, local fundraising, bank financing, First Time Home Buyer grants, and State of Illinois affordable housing funds. Match requirements are met by local fundraising, donated materials and labor, and state and local grant funds.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Lake County owns or is tax trustee for several parcels of land throughout its jurisdiction for which there is currently no process in place to address directly the needs identified in the *Consolidated Plan*. Community Development staff will be working with other stakeholders during the course of this five-year *Consolidated Plan* to seek and evaluate potential opportunities to leverage County-owned land in support of the *Consolidated Plan*.

**Discussion**

As in years past, the identified needs far exceed the available resources in Lake County. To best manage this situation, as a best practice and an effort to maximize the impact of the available resources, the County has implemented an intensive grant administration strategy that includes thorough vetting of each grant applicant and a healthy monitoring process that ensures on-going compliance. These efforts are the County's means of not only satisfying HUD regulations in many ways, but more meaningfully, to ensure the resources that are available are used in the most effective way possible.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Rehab Existing Housing: Affordable & Special Needs	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs	City of Waukegan Employment & Transit Centers North Chicago	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$541,893 HOME: \$1,053,985  OTHER (Local funds): \$109,675	Rental units rehabilitated: 53 Household Housing Unit Homeowner Housing Rehabilitated: 19 Household Housing Unit
2	Develop New Housing: Affordable & Special Needs	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs	City of Waukegan Mundelein Employment & Transit Centers North Chicago	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$1,308,259 HOME: \$883,882  OTHER (Local funds): \$85,325	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 40 Households Assisted Rental units constructed: 105 Buildings Demolished: 3 Buildings

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
3	Assist People Without a Home	2015	2019	Homeless		Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$5,640 ESG: \$377,740	Tenant-based rental assistance / Rapid Rehousing: 18 Households Assisted Homeless Person Overnight Shelter: 970 Persons Assisted Homelessness Prevention: 34 Persons Assisted
4	Subsidize Housing for Low/Mod Income Families	2015	2019	Affordable Housing Homeless	City of Waukegan	Low Cost Housing Strengthen Neighborhoods	CDBG: \$89,992 HOME: \$100,000  OTHER (Local funds): \$75,000	Public service activities other than Low/Moderate Income Housing Benefit: 702 Persons Assisted Direct Financial Assistance to Homebuyers: 14 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 5 Households Assisted
5	Provide Adequate Low/Mod IncomeArea Infrastructure	2015	2019	Non-Housing Community Development	Mundelein Round Lakes Beach Park Park City North Chicago	Strengthen Neighborhoods	CDBG: \$255,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 4070 Persons Assisted



Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
6	Revitalize Low/Mod Income Area Business Districts	2015	2019	Non-Housing Community Development	North Chicago	Strengthen Neighborhoods	CDBG: \$10,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2880 Persons Assisted
7	Assist People with Disabilities	2015	2019	Affordable Housing Non-Homeless Special Needs	City of Waukegan Zion North Chicago	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$332,368	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5621 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
8	Provide Welcoming Communities	2015	2019	Affordable Housing Public Housing Homeless Non-Homeless Special Needs Non-Housing Community Development		Low Cost Housing Strengthen Neighborhoods	CDBG: \$163,961	Public service activities other than Low/Moderate Income Housing Benefit: 1347 Persons Assisted
9	Job Creation	2016	2019	Non-Housing Community Development	Mundelein Fox Lake	Job Creation and Retention	CDBG: \$118,000	Businesses assisted: 10 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
10	Provide Services for Job Stability	2015	2019	Non-Homeless Special Needs Non-Housing Community Development		Strengthen Neighborhoods Job Creation and Retention	CDBG: \$149,588	Public service activities other than Low/Moderate Income Housing Benefit: 467 Persons Assisted
11	Grant & Program Administration	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development		Low Cost Housing Strengthen Neighborhoods Job Creation and Retention	CDBG: \$576,565 HOME: \$168,490	Other: 1 Other

**Table 3 – Goals Summary**

## Goal Descriptions

1	<b>Goal Name</b>	Rehab Existing Housing: Affordable & Special Needs
	<b>Goal Description</b>	Acquisition and/or rehabilitation of existing buildings in order to provide a decent home and a suitable living environment for low- and moderate-income households and special needs populations.
2	<b>Goal Name</b>	Develop New Housing: Affordable & Special Needs
	<b>Goal Description</b>	To expand Lake County's affordable and mixed-income housing stock in order to provide a decent home and a suitable living environment for low- and moderate-income households and special needs populations. Activities may include providing infrastructure to new affordable and mixed-income housing.

<b>3</b>	<b>Goal Name</b>	Assist People Without a Home
	<b>Goal Description</b>	To end homelessness in Lake County.
<b>4</b>	<b>Goal Name</b>	Subsidize Housing for Low/Mod Income Families
	<b>Goal Description</b>	To provide direct assistance to facilitate and expand homeownership among and/or to provide rental assistance to persons of low- and moderate-income.
<b>5</b>	<b>Goal Name</b>	Provide Adequate Low/Mod Income Area Infrastructure
	<b>Goal Description</b>	To revitalize deteriorating or deteriorated neighborhoods.
<b>6</b>	<b>Goal Name</b>	Revitalize Low/Mod Income Area Business Districts
	<b>Goal Description</b>	To alleviate physical and economic distress through the stimulation of private investment and community revitalization in areas with declining tax base.
<b>7</b>	<b>Goal Name</b>	Assist People with Disabilities
	<b>Goal Description</b>	To provide both services to people with disabilities and accessibility modifications to the homes, facilities and workplaces of people with disabilities, including the elderly.
<b>8</b>	<b>Goal Name</b>	Provide Welcoming Communities
	<b>Goal Description</b>	To foster welcoming, inclusive and neighborly suburban communities.
<b>9</b>	<b>Goal Name</b>	Job Creation
	<b>Goal Description</b>	To create or retain jobs for low- and moderate-income persons by providing assistance to small business incubators, small businesses and/or microenterprises.
<b>10</b>	<b>Goal Name</b>	Provide Services for Job Stability
	<b>Goal Description</b>	To support low- and moderate-income workers in need of either transportation for access to employment or access to affordable, quality child care.

<b>11</b>	<b>Goal Name</b>	Grant & Program Administration
	<b>Goal Description</b>	Administration and Planning for HOME and CDBG. ESG Admin is contained in Goal #3 per IDIS procedures.

## **AP-35 Projects - 91.420, 91.220(d)**

### **Introduction**

The following projects are included in this year's Action Plan:

<b>#</b>	<b>Project Name</b>
1	Rehabilitate Existing Housing: Affordable & Special Needs
2	Develop New Housing: Affordable & Special Needs
3	Assist People Without a Home
4	Subsidize Housing for Low/Mod Income Families
5	Provide Adequate Low/Mod Income Area Infrastructure
6	Revitalize Low/Mod Income Area Business Districts
7	Assist People with Disabilities
8	Provide Welcoming Communities
9	Create Jobs for Low/Mod Income Workers
10	Provide Services for Job Stability
11	Grant & Program Administration

**Table 4 – Project Information**

### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Allocation priorities remain consistent with the approved First Amendment of the 2015-2019 Consolidated Plan for Housing & Urban Development (HUD).

**AP-38 Project Summary**  
**Project Summary Information**

1	<b>Project Name</b>	Rehabilitate Existing Housing: Affordable & Special Needs
	<b>Target Area</b>	City of Waukegan Employment & Transit Centers North Chicago
	<b>Goals Supported</b>	Rehab Existing Housing: Affordable & Special Needs Subsidize Housing for Low/Mod Income Families Assist People with Disabilities Provide Welcoming Communities
	<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods
	<b>Funding</b>	CDBG: \$541,893 HOME: \$1,053,985 OTHER (Local funds): \$109,675
	<b>Description</b>	Acquisition and/or rehab of existing buildings in order to provide a decent home and a suitable living environment for low and moderate-income households and special needs populations.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Rental units rehabilitated: 53 Household Housing Unit Homeowner Housing Rehabilitated: 19 Household Housing Unit
	<b>Location Description</b>	Waukegan, Highland Park, Lake Forest, Highwood, Mundelein, North Chicago, Libertyville

	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• Affordable Housing Corporation of Lake County owner-occupied rehabilitation program; \$287,106 (\$18,095 North Chicago CDBG; \$194,011 Lake County CDBG; \$75,000 CDBG project delivery).</li> <li>• Community Partners for Affordable Housing (\$329,025; \$219,350 HOME and \$109,675 local funds) acquisition, rehabilitation and resale of housing units (plus \$15,000 HOME CHDO operating).</li> <li>• Glenkirk (\$76,283) rehabilitation of CILA Group Home</li> <li>• Lake County Residential Development Corporation (\$428,166; \$278,166 HOME and \$150,000 CDBG) reconstruction of Marjorie Hart School into 50 units of senior housing (plus \$15,000 in HOME CHDO operating funds).</li> <li>• Lambs Farm (\$57,500 HOME) rehabilitation of a home to be used as a group home for individuals with developmental disabilities.</li> <li>• Arden Shore (\$25,700 CDBG) rehabilitation of group home</li> <li>• City of Waukegan (\$294,858 HOME) rehabilitation of homes</li> <li>• City of North Chicago (\$176,915 HOME) rehabilitation of homes</li> </ul>
<b>2</b>	<b>Project Name</b>	Develop New Housing: Affordable & Special Needs
	<b>Target Area</b>	City of Waukegan Mundelein Employment & Transit Centers North Chicago
	<b>Goals Supported</b>	Develop New Housing: Affordable & Special Needs Subsidize Housing for Low/Mod Income Families Assist People with Disabilities Provide Welcoming Communities
	<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods
	<b>Funding</b>	CDBG: \$1,308,259 HOME: \$883,882 OTHER (Local funds): \$85,325



	<b>Description</b>	To expand Lake County's affordable and mixed-income housing stock in order to provide a decent home and a suitable living environment for low- and moderate-income households and special needs populations. Activities may include providing infrastructure to new affordable and mixed-income housing.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 40 Households Assisted Rental units constructed: 105 Household Housing Unit Buildings Demolished: 3 Buildings
	<b>Location Description</b>	North Chicago, Waukegan, Zion, Deerfield, Mundelein
	<b>Planned Activities</b>	Activities planned under the goal to Develop New Housing for Affordability & Special Needs include the following: <ul style="list-style-type: none"> <li>• Lake County Residential Development Corporation Housing site preparation (\$397,390 CDBG) for an affordable housing project in Waukegan, IL.</li> <li>• City of North Chicago (\$32,950 CDBG) demolition of 2 vacant and blighted homes.</li> <li>• PIHRL (\$500,000; \$212,745 CDBG and \$287,255 HOME) for site work and new construction of an affordable, senior rental project.</li> <li>• Youth Conservation Corps. (YCC - \$85,325 local funds) construction of small homes on vacant lots in North Chicago, Waukegan and Zion.</li> <li>• Mundelein (\$91,743 CDBG) demolition of vacant structure to make way for affordable housing development.</li> <li>• HODC – (\$750,000; \$500,000 CDBG and \$250,000 HOME) Site preparation for 25-unit affordable housing development.</li> <li>• Permanent Supportive Housing (\$420,058; \$346,627 HOME and \$73,431 CDBG) to be decided.</li> </ul>
<b>3</b>	<b>Project Name</b>	Assist People Without a Home
	<b>Target Area</b>	
	<b>Goals Supported</b>	Assist People Without a Home
	<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods

	<b>Funding</b>	CDBG: \$5,640 ESG: \$377,740
	<b>Description</b>	To end homelessness in Lake County.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Tenant-based rental assistance / Rapid Rehousing: 18 Households Assisted Homeless Person Overnight Shelter: 970 Persons Assisted Homelessness Prevention: 34 Persons Assisted
	<b>Location Description</b>	Residents from throughout the County are provided services from the funds invested via this program.
	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• \$45,900 ESG, Lake County Haven, homeless shelter – shelter services for individuals and families.</li> <li>• \$57,067 ESG, Catholic Charities, Homelessness Prevention – short term rental assistance and case management for persons at imminent risk of homelessness.</li> <li>• \$120,000 ESG, Catholic Charities, Rapid Rehousing – short and medium-term rental assistance and case management for homeless persons and families.</li> <li>• \$52,487 ESG, A Safe Place, Domestic Violence Shelter – shelter services and case management for victims of domestic violence.</li> <li>• \$41,160 ESG and \$5,640 North Chicago CDBG, PADS, Overnight shelter – night-by-night shelter services and case management.</li> <li>• \$32,751 ESG, Homeless Management Information System administration.</li> <li>• \$28,375, ESG Grant Administration</li> </ul>
<b>4</b>	<b>Project Name</b>	Subsidize Housing for Low/Mod Income Families
	<b>Target Area</b>	City of Waukegan
	<b>Goals Supported</b>	Assist People Without a Home Subsidize Housing for Low/Mod Income Families Provide Welcoming Communities
	<b>Needs Addressed</b>	Low Cost Housing

	<b>Funding</b>	CDBG: \$89,992 HOME: \$100,000 OTHER (Local funds): \$75,000
	<b>Description</b>	To provide direct assistance to facilitate and expand homeownership among and/or to provide rental assistance to persons of low- and moderate-income.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public service activities other than Low/Moderate Income Housing Benefit: 702 Persons Assisted Direct Financial Assistance to Homebuyers: 14 Households Assisted Tenant-based rental assistance / Rapid Rehousing: 5 Households Assisted
	<b>Location Description</b>	Clients served with service dollars will come from all areas of the County.
	<b>Planned Activities</b>	Activities planned under the goal to Subsidize Housing for Low/Moderate Income Families include the following: <ul style="list-style-type: none"> <li>• Downpayment assistance through Affordable Housing Corporation of Lake County both county-wide (\$30,989 HOME) and in Waukegan (\$69,011 HOME). This also includes (\$40,000 local funds) for additional housing programs.</li> <li>• Catholic Charities (\$50,000 CDBG) Homelessness prevention</li> <li>• Catholic Charities (\$35,000 local funds) Rapid Rehousing – short and medium-term rental assistance and case management for homeless persons and families.</li> <li>• Prairie State Legal Services (\$19,230 CDBG) Legal advice and representation related to homelessness prevention and housing stability issues</li> <li>• ElderCARE (\$20,762 CDBG) Transportation assistance to seniors</li> </ul>
<b>5</b>	<b>Project Name</b>	Provide Adequate Low/Mod Income Area Infrastructure
	<b>Target Area</b>	Round Lakes Beach Park North Chicago
	<b>Goals Supported</b>	Revitalize Low/Mod Income Area Business Districts
	<b>Needs Addressed</b>	Strengthen Neighborhoods

	<b>Funding</b>	CDBG: \$255,000
	<b>Description</b>	To revitalize deteriorating or deteriorated neighborhoods.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 4070 Persons Assisted
	<b>Location Description</b>	North Chicago, Beach Park, Ingleside
	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• NORTH CHICAGO (\$85,000 CDBG) Rehabilitation of the existing sanitary sewers. Approximately 1,450 lineal feet of sanitary sewer is to be rehabilitated as part of this project.</li> <li>• BEACH PARK (\$85,000 CDBG) – Water main extension and pedestrian walk-way</li> <li>• GRANT TOWNSHIP (\$85,000 CDBG) – Drainage improvements and road reconstruction</li> </ul>
6	<b>Project Name</b>	Revitalize Low/Mod Income Area Business Districts
	<b>Target Area</b>	North Chicago
	<b>Goals Supported</b>	Revitalize Low/Mod Income Area Business Districts
	<b>Needs Addressed</b>	Strengthen Neighborhoods Job Creation and Retention
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Revitalize Low/Mod Income Area Business Districts.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 2880 Persons Assisted
	<b>Location Description</b>	North Chicago
	<b>Planned Activities</b>	<p>In support of revitalizing business districts that service and employ low/moderate income households in Lake County, the following activities are planned:</p> <ul style="list-style-type: none"> <li>• NORTH CHICAGO (\$10,000 CDBG): - Streetscaping - plant new trees along commercial corridors to improve appearance of struggling business districts.</li> </ul>

7	<b>Project Name</b>	Assist People with Disabilities
	<b>Target Area</b>	City of Waukegan Zion North Chicago
	<b>Goals Supported</b>	Rehab Existing Housing: Affordable & Special Needs Provide Adequate Low/Mod IncomeArea Infrastructure Assist People with Disabilities Provide Welcoming Communities
	<b>Needs Addressed</b>	Strengthen Neighborhoods Job Creation and Retention
	<b>Funding</b>	CDBG: \$332,610
	<b>Description</b>	To provide both services to people with disabilities and accessibility modifications to the homes, facilities and workplaces of people with disabilities, including the elderly.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 5621 Persons Assisted Public service activities other than Low/Moderate Income Housing Benefit: 200 Persons Assisted
	<b>Location Description</b>	Waukegan, Zion, North Chicago, Mundelein, Island Lake

	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• CITY OF ZION (\$78,615 CDBG) Sidewalk repair</li> <li>• LITTLE CITY FOUNDATION (\$45,753 CDBG) Bathroom rehabilitation, HVAC and lighting upgrades and a perimeter fence at vocational resource center</li> <li>• GREAT LAKES ADAPTIVE SPORTS ASSOCIATION (\$20,242 CDBG) Adaptive sports programming</li> <li>• Arden Shore (\$15,000 CDBG) – Engineering design for elevator installation to family center</li> <li>• Island Lake (\$40,000 CDBG) - Accessibility upgrades to village hall</li> <li>• Waukegan Township (\$80,000 CDBG) – HVAC upgrades to Park Place Senior Center and window replacement at Staben House</li> <li>• ZACHARIAS CENTER (\$3,000 CDBG) Youth Counseling services</li> <li>• NORTH CHICAGO (\$50,000 CDBG) – Sidewalk reconstruction</li> </ul>
8	<b>Project Name</b>	Provide Welcoming Communities
	<b>Target Area</b>	
	<b>Goals Supported</b>	Provide Welcoming Communities
	<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods
	<b>Funding</b>	CDBG: \$163,961
	<b>Description</b>	To foster welcoming, inclusive and neighborly suburban communities.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public service activities other than Low/Moderate Income Housing Benefit: 1347 Persons Assisted
	<b>Location Description</b>	All areas of the County are expected to benefit from the funds invested in this goal.

	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• CASA – (\$30,640 CDBG) Court advocacy support for abused and neglected children</li> <li>• Prairie State Legal Services (\$93,809 CDBG) for fair housing legal services</li> <li>• Mano a Mano (\$30,000 CDBG) for their productive parents program</li> <li>• YWCA (\$5,000 CDBG) Homework support to children in child care program - all N. Chicago funds</li> <li>• Northern Illinois Food Bank (\$4,512 CDBG) mobile food pantry</li> </ul>
9	<b>Project Name</b>	Create Jobs for Low/Mod Income Workers
	<b>Target Area</b>	City of Waukegan
	<b>Goals Supported</b>	Revitalize Low/Mod Income Area Business Districts Job Creation
	<b>Needs Addressed</b>	Job Creation and Retention
	<b>Funding</b>	CDBG: \$118,000
	<b>Description</b>	To create or retain jobs for low- and moderate-income persons by providing assistance to business (e.g. small business incubators, small businesses and/or microenterprises).
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Businesses assisted: 10 Businesses Assisted
	<b>Location Description</b>	All areas of the County are expected to benefit from the funds invested in this goal.
10	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• Greater Waukegan Development Coalition (\$118,000 CDBG) – Innovates program (small business development)</li> </ul>
	<b>Project Name</b>	Provide Services for Job Stability
	<b>Target Area</b>	
	<b>Goals Supported</b>	Provide Services for Job Stability
	<b>Needs Addressed</b>	Strengthen Neighborhoods Job Creation and Retention
	<b>Funding</b>	CDBG: \$149,588

	<b>Description</b>	To support low- and moderate-income workers in need of either transportation for access to employment or access to affordable, quality child care.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Public service activities other than Low/Moderate Income Housing Benefit: 467 Persons Assisted
	<b>Location Description</b>	Clients from throughout Lake County are expected to benefit from dollars invested in this goal.
	<b>Planned Activities</b>	<ul style="list-style-type: none"> <li>• \$35,000 CDBG Highland Park Community Nursery School – Child care for low/mod income workers</li> <li>• \$30,000 CDBG Youth Conservation Corps – Educational and vocational opportunities for low/mod income youth</li> <li>• \$44,588 CDBG YouthBuild Lake County (includes \$5,000 N. Chic. funding) - Educational and vocational opportunities for low/mod income youth</li> <li>• \$25,000 CDBG Center for Enriched Living job training and placement program for individuals with developmental disabilities</li> <li>• \$15,000 CDBG Little City- Vocational center activity programming</li> </ul>
<b>11</b>	<b>Project Name</b>	Grant & Program Administration
	<b>Target Area</b>	
	<b>Goals Supported</b>	Rehab Existing Housing: Affordable & Special Needs Develop New Housing: Affordable & Special Needs Assist People Without a Home Subsidize Housing for Low/Mod Income Families Provide Adequate Low/Mod IncomeArea Infrastructure Revitalize Low/Mod Income Area Business Districts Assist People with Disabilities Provide Welcoming Communities Job Creation Provide Services for Job Stability Grant & Program Administration



	<b>Needs Addressed</b>	Low Cost Housing Strengthen Neighborhoods Job Creation and Retention
	<b>Funding</b>	CDBG: \$576,565 HOME: \$168,490 ESG: \$28,375
	<b>Description</b>	This includes North Chicago CDBG Admin.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	Grant & Program administration & planning

## AP-50 Geographic Distribution - 91.420, 91.220(f)

### Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The County developed its geographic priorities based on a two-pronged approach:

1. **Revitalize areas of greatest need.** In addition to the entitlement communities of North Chicago and Waukegan, several areas of Lake County are home to a concentrated number of low/moderate income households whose neighborhoods would benefit from community development, including commercial revitalization, housing and infrastructure rehabilitation plus more adequate amenities. Indicated in HUD data as census tracts where over 55% of households are at or below 50% of area median income (AMI) and located in Beach Park, Fox Lake, Mundelein, Park City, the Round Lake area, Warren Township, Wauconda Township and Zion, these target areas are identified in green in the map below. In further articulating each area's specific needs/barriers, place-based strategies and opportunities, Lake County will work with local governments. A recommended action for Lake County in its Analysis of Impediments to Fair Housing Choice (p. 140) is to "Use CDBG funds to make areas with existing affordable housing more attractive by investing in public facilities, infrastructure, and economic development there.
2. **Assist in expanding the supply of housing near transit and employment centers, especially outside areas where there are already heavy concentrations of affordable housing.** Another recommended action for Lake County in its Analysis of Impediments to Fair Housing Choice (p. 146) is "The County could prioritize the allocation of CDBG and HOME funds to (housing) projects near public transportation and employment centers." To this end, the County is articulating areas "near transit and employment centers, especially outside areas where there are already heavy concentrations of affordable housing" as a geographic priority for affordable and special needs housing. Areas proximate to employment, retail and medical facilities –or easily accessible by public transportation – often lack affordable housing, so those areas are a priority for affordable housing in this *Action Plan*.

### Geographic Distribution

Target Area	Percentage of Funds
Mundelein	10
Round Lakes	2
Wauconda Township	0
Waukegan Township	14
Zion	2
Beach Park	2
Employment & Transit Centers	18
Fox Lake	

Target Area	Percentage of Funds
Gurnee	0
Park City	0
Warren Township	0
North Chicago	13

**Table 5 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

The geographic allocation will be driven by a combination of the County's geographic priorities discussed above and the 2018 project proposals from the local communities. Also, the joint agreement between the City of North Chicago and Lake County reserves the amount of the City of North Chicago's entitlement for North Chicago although its CDBG allocation is administered by Lake County.

### **Discussion**

City of Waukegan's Action Plan is contained on separate pages.

## **Affordable Housing**

### **AP-55 Affordable Housing - 91.420, 91.220(g)**

#### **Introduction**

Lake County's suburban structure creates unique issues in the development of affordable housing. The Consolidated Plan's four housing goals reflect the County's priorities, including developing new affordable housing stock and facilitating home ownership among low-income families.

HUD considers any family that pays more than 30% of their income towards housing as "cost burdened." This burden means that families may have difficulty affording other necessities including food, clothing, transportation, and medical care. According to the 2016 American Community Survey 1-Year Estimates, 49.9% of Lake County renter households are cost burdened, paying more than 30% of their household income on rent. Of Lake County's cost burdened renters, more than 75% pay over 35% of their income on housing. This percentage drops significantly for Lake County homeowners. Of all homeowners, 28.5% of those with a mortgage and 21% of those without a mortgage are cost burdened. Clearly, the stock of rental units available in Lake County are not affordable for Lake County's renters.

According to the 2012-2016 American Community Survey 5-year estimates, 8.9% of all Lake County residents and 6.8% of Lake County families have an annual income below the poverty level. This is particularly true of families with multiple children or with single-parent households. 24.3% of families with a single female householder have an income below poverty level; this number jumps to 39.5% if the household has children under 5 years old and 57.1% if the household has at least one child under 5 and one child between 5 and 17. These statistics indicate a need for affordable multi-bedroom households.

Regional Housing Solutions is a Chicago-based collaborative effort of the Chicago Metropolitan Agency for Planning, the Institute for Housing Studies at DePaul University, the Metropolitan Mayors Caucus, and the Metropolitan Planning Council. According to their analysis, housing stock falls into 8 submarkets based on several factors such as housing stock and affordability, housing market activity, resident demographics, and socioeconomic factors. 54% of Lake County housing is considered "Submarket 8," meaning that the housing stock is suburban and typically built between 1980 and 1999, while residents are an aging population and primarily higher or middle income. This submarket comes with its own set of issues. For instance, housing prices may be too high for young families, and a growing senior population with accessibility concerns may require efforts to retrofit existing housing stock or neighborhood infrastructure. Most importantly, the housing stock is uniform in size and type, meaning that there is not enough variety to accommodate the unique needs of households with varying income levels and family sizes. This indicates a need for a wider variety of housing stock and predicts a greater need for accessibility accommodations in the near future. The County utilizes these sources of data alongside many others to help shape the development of goals that are appropriate for the unique needs of the region.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	23
Non-Homeless	79
Special-Needs	160
Total	262

**Table 6 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	57
The Production of New Units	154
Rehab of Existing Units	37
Acquisition of Existing Units	14
Total	262

**Table 7 - One Year Goals for Affordable Housing by Support Type**

## **Discussion**

For purposes of this section, homeless households are assisted through rapid rehousing. Non-homeless households will be supported by owner-occupied rehabilitation, downpayment assistance, homelessness prevention, the construction of new rental units, and acquisition/rehab/resale. It is assumed that some acquisition and rehab projects will assist the homeless and special needs populations, as this has been true in the recent past.

## **AP-60 Public Housing - 91.420, 91.220(h)**

### **Introduction**

Public housing was established to provide decent and safe rental housing for eligible low- and moderate-income families, the elderly, and persons with disabilities. Public housing includes federally-subsidized affordable housing that is owned and operated by the public housing authorities. Lake County is served by the Lake County Housing Authority, North Chicago Housing Authority, and Waukegan Housing Authority.

The Lake County Housing Authority's mission "is to serve the Lake County community with housing opportunities and options." LCHA lists seven guiding principles that it adheres to in carrying out this mission:

- \* "Serves all segments of the population by considering the needs of clients and the community.
- \* Provides safe, decent, and sanitary housing.
- \* Considers the needs of its clients in program development and operation.
- \* Encourages clients toward independence and self-sufficiency.
- \* Develops programs that are fiscally responsible.
- \* Provides opportunities for staff development.
- \* Collaborates with other stakeholders in matters relating to housing."

The LCHA manages approximately 619 Public Housing units and 2,723 Housing Vouchers.

The Low Rent Public Housing Program of the Lake County Housing Authority maintains 332 units of housing developed for senior residents located in seven buildings, a 125-unit town home development and 163 single family housing units scattered throughout Lake County. Senior housing includes studio, one- and two-bedroom apartments and accessible one-bedroom units. A single-bedroom unit contains approximately 550 square feet of living space. Families are housed in accordance with the Authority's occupancy standards in two-, three-, four-, or five-bedroom homes.

### **Actions planned during the next year to address the needs to public housing**

The most immediate needs of residents of public housing and Housing Choice Voucher holders are as follows: emergency housing assistance, financial assistance, legal help, counseling, emergency shelter, medical treatment and other support services. Many of the County's goals address these issues,

including subsidized housing, the addition of shelter beds, and job creation/retention.

Waukegan Housing Authority currently plans to perform several renovation over the coming year, including the renovation of ten vacant units each at Barwell Manor and at Armory Terrace Homes and of nine units each at Ravine Terrace and at Harry Poe Manor.

North Chicago Housing Authority plans over the coming year to perform site modifications to its two buildings, including concrete repair, landscaping, tuck-pointing and some roof/gutter work. Interior modifications will including floors, plumbing, electrical, cabinetry, doors, painting, fixtures, windows, appliances and system upgrades including furnace and water heaters.

**Actions to encourage public housing residents to become more involved in management and participate in homeownership**

The housing authorities provide homeownership classes and referrals to the downpayment assistance program provided by the Affordable Housing Corporation of Lake County.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

Not applicable.

**Discussion**

The County recognizes that effectively addressing housing needs is fundamental to alleviating the negative effects of poverty such as health concerns, food insecurity and joblessness. Having a steady, safe and secure “home base” has been identified by numerous researchers as a key means to living a healthy and productive life. To that end, housing has been prioritized by Lake County Community Development in its grant administration process ensuring that a significant portion of all available funds to go support the housing needs of Lake County residents.

## **AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)**

### **Introduction**

Lake County has made tremendous strides in recent years to achieve functional zero in our homeless services system although we have yet to hit the target for any category of homeless (veteran, chronic, family). The County will continue to work closely with its community partners to achieve this goal and use strategic investments to do so.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The County had the largest volunteer turnout ever for a Point In Time (PIT) count in 2018. In addition to the increased volunteer count, new technologies, including GPS to locate encampments were employed and a cell phone app for the survey's conducted when a person was found. The County was pleased to see that a comparable number of homeless were located as compared with last year's results even though the effort to find them was amped up – one likely reason for the comparable number is that the system is working better for people experiencing housing crises. Whatever the reason, the County is confident it conducted its best PIT count to date.

In the upcoming year, the County will continue to work closely with the first ever outreach specialist, hired in 2016 and employed by the local night-by-night shelter, to identify and support individuals living on the street. Another helpful effort will involve the creation this year of an advisory committee focused on youth issues that include youth with lived experience. In the upcoming year, the County intends to use the information provided by the outreach coordinator, youth advisory committee and invested partners to better allocate resources.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

Lake County was pleased to receive an additional \$161,378 in ESG this year, intended to offset a previous budget shortfall. A significant portion of these dollars went to shelter and transitional services.

As noted below, the coordinated entry process has also been improved. Permanent supportive housing, rapid re-housing, and homeless prevention are each a facet of the coordinated entry program and the County's CoC funded transitional housing service is working with CoC leadership on taking advantage of the Coordinated Entry system.

#### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to**



**permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The County has worked hard to improve the Coordinated Entry process. It has spent over two years refining the manner in which people are prioritized and moved from places not meant for human habitation to housing. A special sub-committee of the local Continuum of Care is devoted to this task and continually refines the process. These improvements have meant that the system works faster and more accurately to place people and will continue to be refined in the upcoming year.

Time in shelter across the board has been reduced to just over thirty days due to the diligent work of the system staff. As well, as noted above, a youth work group was created to inform policy decisions of the CoC to better provide options for them and their peers. Along these lines, grant opportunities for youth services are being sought by the CoC in hopes of increasing the resources that can be dedicated to this population.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

In Lake County the majority of homeless prevention funds are disbursed through a Homeless Prevention Consortium led by Catholic Charities. The consortium handles homeless prevention funds from numerous sources, including the State of Illinois, EFSP and ESG. Other organizations, including the Salvation Army, Maristella and Community Action Partnership joined the consortium, and all can be a point of entry for persons seeking prevention assistance. The consortium then regularly meets to ensure funds are distributed with consistency across agencies without duplication of service. Lake County will invest ESG and CDBG funds in homeless prevention as informed by community need and evidence-based practice. Additionally, the County will continue to work with the regional Continuum of Care to ensure the standards regarding the money distributed, particularly those that ensure only those with the most significant need (documentation of imminent risk of homelessness) will be served.

The Lake County Continuum of Care works with primary health, mental health, corrections and youth institutions to ensure that people are not discharged into homelessness. A committee of the Continuum of Care called the System Coordination and Entry committee has made a particular effort with the jail and other public facilities to improve the existing system's effectiveness to provide housing to those in need and to ensure people are not discharged into homelessness. Additionally, Programs supported by the County for homelessness assistance

include case management so those receiving care are provided tools to maintain their housing and improve their situation.

As well, as noted above, homeless prevention now has a presence in the coordinated entry process which will further be refined this year. Additionally, the County invests heavily in the Fair Housing program which provides a resource to anyone housed in Lake County who is low income and facing a housing crisis. Fair housing dollars are also used for testing the housing markets utilized by low income individuals and families to identify housing providers employing unfair practices and to provide the information needed to correct these issues.

## **Discussion**

As stated above, Lake County is prioritizing housing as a means to enabling its most needy citizens to improve their lives and their self-sufficiency. The Emergency Solutions Grant is used in conjunction with other funding sources to provide a safety net for the County's most significantly at-risk individuals. The County is proud of its efforts to identify homeless individuals, such as its vastly improved and innovative PIT count effort and of the improvements we've made in conjunction with the local Continuum of Care to improve the Coordinated Entry process. Supporting people facing housing crisis is a priority for people at all levels in the County and the results are borne out by their collective efforts.

Not stated above, but of significant importance are the resources being dedicated to the creation of housing. CDBG and HOME are being leveraged to support the creation of housing opportunities for low-income individuals. When possible, housing in high opportunity areas is sought to provide more options for people. The County has made housing a priority and continues to move more and more funds in this direction, as it will in the upcoming action plan year, to provide real permanent answers for individuals experiencing housing crises.

## **AP-75 Barriers to affordable housing -91.420, 91.220(j)**

### **Introduction**

As indicated in Lake County's Analysis of Impediments to Fair Housing, no one demographic group can afford 100% of the housing units sold in Lake County based on sale prices and the estimated median household income. Also, minority households may have a more difficult time procuring average or lower mortgage interest rates and terms, which lowers the price of housing affordable to them.

Fair housing has long been an important issue in American urban policy. The passing of the Fair Housing Act in 1968 was a critical step towards addressing this complex problem but it was far from a solution. Since the passing of the Act community groups, private business, concerned citizens, and government agencies at all levels have worked earnestly at battling housing discrimination. The Fair Housing Act mandates that the Department of Housing and Urban Development (HUD) affirmatively further fair housing through its programs. Towards this end HUD requires funding recipients to undertake fair housing planning (FHP) to take steps that will lead to less discriminatory housing markets and better living conditions for minority groups and vulnerable populations.

Lake County's Analysis of Impediments to Fair Housing Choice, published in September 2014, outlined 20 impediments, three of which directly involve the lack of affordable housing supply in Lake County, a lack that disproportionately affects the protected classes that tend to have lower-than-average incomes, such as racial and ethnic minorities and people with disabilities. These impediments are:

- **Impediment 14.** The cost of both purchasing and renting housing in the county is relatively unaffordable for racial and ethnic minorities.
- **Impediment 16.** Housing designated for moderate- and low-income families is concentrated in certain communities, not spread throughout the county.
- **Impediment 20.** Throughout the county, there is a strong housing-jobs-transit mismatch.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

In Exhibit IX-1 of the Lake County Analysis of Impediments to Fair Housing Choice. The planned Phase 1 activities include updating the County fair housing website, developing benchmarks for fair housing outreach and training and hosting regional housing discussions.

## **Discussion**

The Analysis of Impediments to Fair Housing has been a crucial guiding document to addressing the housing needs of Lake County's citizenry.

It can be found here:

<http://www.lakecountyil.gov/Planning/CommunityDevelopment/Pages/FairHousingNULL.aspx>

The document is frequently referenced in policy level documentation due to the thorough manner in which it addresses the needs of Lake County's residents.

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

Lake County has entered the fourth year of its five-year plan. In addition to the multi-year efforts outlined in that plan, there have been new and exciting additions to the County's efforts including multi-discipline collaboratives and the addition of additional funding sources.

### **Actions planned to address obstacles to meeting underserved needs**

Activities contained in this Action Plan are in alignment with the 2015-19 Consolidated Plan and many of them address underserved needs. In addition to these plans, the County has provided technical assistance to agencies looking to expand their operations both in the numbers of individuals served and the types of services being offered. In the upcoming years, it is expected that these conversations will result in expanded services to Lake County residents now underserved by Lake County's current network of support. Complementing efforts by a collaborative focusing on the treatment courts in the County are also underway. As the project progresses, more and more participating agencies are learning to work better together for the benefit of their shared beneficiaries. Lastly, the advent of video gambling in the County has resulted in a new revenue source intended to benefit social service agencies, particularly those addressing problem gambling. Over the next several months, the County will distribute a second round of grants to area behavioral health providers to use these funds in a way that directly offsets the negative effects of the gaming machines.

### **Actions planned to foster and maintain affordable housing**

Projects have been initiated that will result in a greater stock of available affordable housing. Greater amounts of resources have also been dedicated to rapid re-housing and outreach to landlords has been conducted in an effort to improve relationships which may be leveraged into greater options for people in need.

### **Actions planned to reduce lead-based paint hazards**

The County's inspection team and Community Development team use an inspection checklist that not only addresses lead based paint, but all other necessary inspection items required for HUD supported efforts. We have reviewed our processes, revised where necessary, and are confident that the needs of the community will be met effectively in this regard.

### **Actions planned to reduce the number of poverty-level families**

The renewed emphasis on housing is intended to have the long-term effect of alleviating poverty. By providing individuals with a decent, stable and well located, 'base of operations', individuals will be given some of the essential tools they need to succeed. As noted in the plan, several jobs initiatives are also planned to include facade improvements, job training programs and small business loans. Each of these efforts is intended to improve the employment outlook for individuals in need.

### **Actions planned to develop institutional structure**

The Lake County Continuum of Care has reorganized its governance structure with a focus on increasing the involvement of member agencies. This initiative took many months but was finally completed in 2017 and will be revised and updated in the upcoming year to maximize the benefits of the organization. Lake County Community Development continues to work with partner agencies to improve the connections between service providers which will serve to strengthen the existing system. An electronic referral system to be used on behalf of mutual clients is partially rolled out and will see big advances in 2018. The department will continue to look forward in 2018 to more opportunities to coordinate with our peers serving individuals in need.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

As noted above, Lake County is in receipt of a grant to implement an electronic referral network in the region. 2018 will be the second year of the grant wherein the referral network is expanded to include behavioral health providers. Individuals wishing to receive supports for employment, housing, health care, behavioral health or a number of other social services may take advantage of the network to obtain these services. This initiative is very exciting, and Community Development is looking forward to all the new developments in 2018.

### **Discussion**

Lake County continues to adapt to the changing circumstances in the County and as such has a healthy system in place that allows for course corrections made with forethought and transparency.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

The CDBG, HOME and ESG programs are vital to the well-being of Lake County's citizens. With smart management of these grants, the low-income individuals who benefit from the services funded with these dollars, are given opportunities to improve their situations. The County takes this role seriously and has worked hard to manage the funds effectively and efficiently for the benefit of those in need.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

#### HOME Investment Partnership Program (HOME)

##### Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

Annual Action Plan	63
2018	

as follows:

The forms of subsidy to be used to assist homebuyers and/or developers include down payment assistance, interest subsidy, development cost subsidy, direct loan, project grant, or some combination of these methods.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

Lake County shall determine, based upon the type of subsidy, form of ownership, and type of market in which the property is located, whether the period of affordability shall be enforced by either Resale or Recapture provisions.

The Lake County Consortium uses detailed Resale and Recapture guidelines when a homebuyer or developer is assisted with HOME Investment Partnerships Program funds and the homebuyer sells or transfers the assisted property subsequent to the initial HOME-assisted purchase. These policies are attached, as instructed in the eCon Planning Suite Desk Guide, in the Grantee Unique Appendices attachment feature on the Administration page.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The Lake County Consortium uses detailed Resale and Recapture guidelines when a homebuyer or developer is assisted with HOME Investment Partnerships Program funds and the homebuyer sells or transfers the assisted property subsequent to the initial HOME-assisted purchase. These policies are attached, as instructed in the eCon Planning Suite Desk Guide, in the Grantee Unique Appendices attachment feature on the Administration page.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The Lake County Consortium does not have plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds. The refinancing guidelines required under 24 CFR 92.206(b) are as follows:

In many cases, property owners will seek to refinance other loans for their property outside of the Lake County Community Development funds. In those cases, the County must execute a



subordination of its lien in order to allow the refinancing to occur. The Housing & Community Development Commission has adopted a policy for situations in which that subordination is permissible. There are three programs for which this policy shall apply: Homeowner Rehab, Homeownership, and Rental Housing.

***1. Subordination of County liens under the Housing Rehabilitation Program will be permitted in cases involving refinancing of a homeowner's first mortgage only when the following conditions are met:***

- The borrower takes out no cash.
- The refinancing is for a lower interest rate than the existing first mortgage.
- The borrower's new monthly mortgage payment (including principal and interest) will be less than the current monthly payment.
- The new mortgage must be for a fixed interest loan. The County will not subordinate to an adjustable rate mortgage (ARM).

***2. Subordination of County liens under the Home Investment Partnerships (HOME) and Community Development Block Grant (CDBG) Homeownership Programs will be permitted in cases involving refinancing of a homeowner's first mortgage only when the following conditions are met:***

- The borrower takes out no cash.
- The refinancing is for a lower interest rate than the existing first mortgage.
- The borrower's new monthly mortgage payment (including principal and interest) will be less than the current monthly payment.
- The new mortgage must be for a fixed interest loan. The County will not subordinate to an adjustable rate mortgage (ARM).

***3. Subordination of County liens under Rental Housing Programs will be permitted in cases involving refinancing of a borrower's first mortgage only when the following conditions are met:***

- The borrower takes out no cash.
- The refinancing is for a lower interest rate than the existing first mortgage.
- The borrower's new monthly mortgage payment (including principal and interest) will be less than the current monthly payment.
- The new mortgage must be for a fixed interest loan. The County will not subordinate to an

adjustable rate mortgage (ARM).

- Proper background documentation is submitted to the County: Letter of request from party requesting subordination; Payoff letter from current 1st mortgagee; Mortgage loan commitment from new lender; Good Faith Estimate; Appraisal report (except in cases of streamlined refinancing by a superior lender); Statement showing existing monthly payment and interest rate; Name and address of title company handling the closing on the refinancing.

### **Emergency Solutions Grant (ESG)**

1. Include written standards for providing ESG assistance (may include as attachment)

Each individual program can have general criteria by which they evaluate a potential participant's eligibility in an ESG-funded program. All such criteria must be reviewed and approved by the Homeless Assistance Application Review Committee of the Community Development Commission (CDC), and must contain the following:

- All program participants must have an initial consultation with a case manager or other authorized representative who can determine eligibility and the appropriate type of assistance needed.
- All program participants must have income at or below 30% of the Area Median Income (AMI). Income shall be determined on a prospective basis (not retrospective) and shall be certified using the Part 5 definition.
- A Staff Certification form (to be provided by Lake County) must be completed with each eligibility evaluation.

All ESG-funded programs must participate in the Lake County Homeless Management Information System (HMIS), commonly known as ServicePoint. Only programs that are specifically forbidden by other statutes or regulations (e.g., domestic violence victim service providers) may not participate.

All HMIS-participating agencies must collect and maintain common data fields as determined by the HMIS Administrator and HMIS Committee, considering all relevant regulations. These common practices will be to ensure services are coordinated among organizations – one client, one record.

Lake County worked in concert with the Lake County Coalition for the Homeless, which serves as the Continuum of Care for IL-502 Waukegan/North Chicago/Lake County, to develop a robust system for Coordinated Entry that is tailored to the local need. Please reference the Lake County Coalition for the Homeless Coordinated Entry Policies and Procedures for more detail.

Finally, all ESG-funded programs must send a representative to the meetings of the Lake County Coalition for the Homeless. Participation in at least one committee is also required. Failure to attend may result in penalties on future applications.

Additional details may be obtained at <https://www.lakecountyil.gov/>

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Coordinated Assessment is a requirement of all Continuums of Care (CoC) established by the HEARTH Act. The Lake County Coalition for the Homeless (LCCH)/CoC has implemented a coordinated entry system. To do so, the CoC has established a centralized prioritization list and all CoC permanent supportive housing (PSH) grantees have agreed to prioritize 100% of beds for the chronically homeless. Additionally, rapid rehousing programs now use the list to identify individuals for their programs and homeless prevention also uses the system. There are many coordinated entry sites in the County, but the night-by-night shelter provider processes the vast majority of applications for the system. The agency administers an assessment tool, the VI-SDPAT to aid in prioritizing households for placement.

When an organization has a vacancy, they will pull a set of names from the list and attempt to reach out to each household for further evaluation. Organizations only try a set number of times for a set number of days to make contact and then move on to another name in order to limit the amount of time their resource goes unutilized.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).
4. Lake County's annual process for making ESG sub-awards is as follows: Lake County Community Development releases a Notice of Funding Availability (NOFA). The NOFA contains information about the programs, applications, workshops, and other pertinent information. The NOFA is published in the Lake County News-Sun, posted on the Lake County website, distributed via a mail list, and distributed through other forms.
5. All applications have a deadline for submission. Upon submission, applications are reviewed by staff who make recommendations for funding for the Lake County Board appointed application review committees. In doing so, Lake County Community Development staff summarize projects and provide support to the application review committees to enable them to make the most informed decisions possible.
6. The Housing & Community Development Commission has four standing Advisory & Recommendation Committees (ARCs). ESG applications are reviewed by the Homeless

Assistance ARC which in a public meeting reviews applications and makes recommendations for funding to the HCDC Executive Committee. The HCDC by-laws give the Executive Committee the responsibility of “Review[ing] recommendations from Advisory & Recommendation Committees to ensure compliance with regulations and consistency with funding availability, and make[ing] recommendations to the full Commission regarding such matters.” The HCDC Executive Committee meets to review the recommendations of the ARCs. The Executive Committee then directs staff to: 1) develop the recommended projects into the Annual Action Plan for the full Housing & Community Development Commission; 2) notify applicants of the recommendations; and 3) prepare for the public comment period and public hearing.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

N/A

5. Describe performance standards for evaluating ESG.

Lake County developed the following performance measures drawn from HUD requirements, in consultation with the Continuum of Care, to help accomplish the following goals:

- Measure program performance
- Align program evaluation between ESG and the CoC
- Measure the County’s progress toward homeless services goals as outlined in the Consolidated Plan, Annual Action plan and reported to HUD in the Consolidated Annual Performance and Evaluation Report (CAPER)

Participation in the Homeless Management Information System (HMIS) is required by ESG regulations for all projects receiving ESG funding. Therefore, all performance measures must be tracked in and run out of HMIS, locally known as ServicePoint.

A summary of the outcomes measures follows. This is not an exhaustive list as HUD requirements in HMIS include a number of other measures.

- For all programs, average length of stay, Percentage of households with exits to permanent destinations, Percentage of adult participants who maintain or increase their income
  - For Homeless Prevention Programs (except legal services) and Rapid Rehousing Programs:

- Percentage of households who remain in permanent housing six months after their exit from the program

## Attachments

# PUBLIC HEARINGS NOTICE

## *Lake County Consortium Housing & Community Development 2018 Annual Action Plan & the proposed Second Amendment to the 2017 Annual Action Plan*

The Lake County Consortium – comprised of the City of Waukegan, the City of North Chicago and Lake County – will be submitting a combined Annual Action Plan to the U.S. Department of Housing and Urban Development (HUD). The Annual Action Plan will guide the allocation and expenditure of funds available for the 2018 program year (May 1, 2018 – April 30, 2019) through the Community Development Block Grant Program (CDBG), the HOME Investment Partnership Program (HOME), and the Emergency Solutions Grant Program (ESG).

### **Public Hearings on the 2018 Annual Action Plan and a proposed Second Amendment to the 2017 Annual Action Plan will be held at the following meeting of the Lake County Housing and Community Development Commission:**

**3:30 p.m., Wednesday, May 9, 2018  
Permit Center  
500 W. Winchester Road, Libertyville, IL  
2nd floor Conference Room**

**The 2018 Action Plan official public comment period is from April 30 to May 30, 2018:** Comments (delivered either during the public hearing or in writing) regarding the Annual Action Plan and projects recommended for funding will be accepted through May 30, 2018 at 5:00 p.m. Written comments may be directed to: **Lake County Community Development, 500 West Winchester Road, Libertyville, IL 60048** or [communitydevelopment@lakecountyil.gov](mailto:communitydevelopment@lakecountyil.gov).

### **The 2017 Annual Action Plan 2<sup>nd</sup> Amendment**

The Lake County Consortium submitted a combined Annual Action Plan to the U.S. Department of Housing and Urban Development (HUD) that governs the spending of Community Development Block Grant Program (CDBG), the HOME Investment Partnership Program (HOME), and the Emergency Solutions Grant Program (ESG).

A proposed Second Amendment to the 2017 Annual Action Plan updates the Consortium's federally funded housing and community development activities through April 30, 2018. The Public Hearing will be held during the May 9<sup>th</sup> Housing and Community Development meeting, as detailed above. **The public comment period runs from April 30 to May 30, 2018.** Written comments may be directed to: **Lake County Community Development, 500 West Winchester Road, Libertyville, IL 60048** or [communitydevelopment@lakecountyil.gov](mailto:communitydevelopment@lakecountyil.gov).

### **Public Hearing Information**

An important part of the process of developing the Annual Action Plan is citizen participation and input. All interested parties are invited and urged to attend. All comments and questions will be considered. Persons in need of special arrangements (translator, specific disabilities, etc.) should contact staff at least three (3) days prior to the meeting date at 847.377.2475.

### **Plan Availability**

The 2018 Annual Action Plan and 2017 Amendment will be available no later than April 30<sup>th</sup> at the Lake County Libertyville Permit Center; City of North Chicago Department of Economic Development (Phone: 847.596.8670); City of Waukegan Community Development Block Grant Office (Phone: 847.599.2530); North Chicago Public Library; Waukegan Public Library; Highland Park Public Library; Round Lake Area Public Library; and Wauconda Public Library; or can be viewed on the County's website at: [www.lakecountyil.gov/Planning/CommunityDevelopment/Pages/ActionPlan.aspx](http://www.lakecountyil.gov/Planning/CommunityDevelopment/Pages/ActionPlan.aspx)

## Grantee Unique Appendices

### Lake County HOME Consortium: Recapture and Resale Provisions

#### *Resale and Recapture Policies*

These guidelines apply when a homebuyer or developer is assisted with HOME Investment Partnerships Program funds and the homebuyer sells or transfers the assisted property after the initial HOME-assisted purchase.

#### *Period of Affordability*

Consistent with 24 CFR Part 92.254(a)(4), the following minimum period of affordability shall be enforced:

<u>HOME amount per unit</u>	<u>Minimum Period of Affordability</u>
Under \$15,000	5 years
\$15,000 to \$40,000	10 years
Over \$40,000	15 years

The Lake County Consortium may use HOME Program funds to provide homeownership assistance. The forms of subsidy to be used to assist homebuyers and/or developers include down payment assistance, interest subsidy, development cost subsidy, direct loan, project grant, or some combination of these methods. Lake County shall determine, based upon the type of subsidy, form of ownership, and type of market in which the property is located, whether the period of affordability shall be enforced by either Resale or Recapture provisions.

#### *Resale Provisions*

- Activity Types - Resale provisions as outlined in 24 CFR Part 92.254(a)(5)(i)(A) and (B) shall be required or encouraged in the following cases:
  - Resale provisions shall be required when the HOME subsidy is provided in the form of a development subsidy in which HOME funds are divided among each HOME-assisted unit and not provided as a direct subsidy to the homebuyer.
  - Resale provisions shall be encouraged when the HOME subsidy is provided in the form of a direct subsidy to the homebuyer and a Community Land Trust or other similar entity maintains ownership of the land associated with the HOME-assisted property to ensure its continued affordability in perpetuity.
  - Resale provisions shall be encouraged when the HOME subsidy is provided in the form of a direct subsidy to the homebuyer and it is determined that the property is located in a highly appreciating market for the purpose of maintaining the unit's affordability throughout the entire period of affordability.
- Methods – The resale option ensures that the HOME-assisted unit remains affordable over the entire period of affordability. All HOME-assisted units shall meet the following criteria:
  - The new purchaser must be low-income, meeting the HOME Program definition, and within the same income limit as the original buyer. Additionally, the new purchaser must occupy the property as their principle residence.
  - To ensure that the sales price is affordable to a low-income homebuyer, the homebuyer may receive HOME Program direct assistance through a reduction in sales price, down payment assistance, or closing cost assistance. The additional HOME Program assistance may result in a longer Period of Affordability for the unit.



- The sales price must be “affordable” to the new purchaser. In this instance, affordability for the new purchaser is a sales price that would require the new purchaser to pay no more 30% of their monthly income on the fixed costs of homeownership (the loan principal, interest, taxes and insurance, or “PITI payment”).
- The maximum sale price shall be calculated using the following formula:

$$\begin{array}{r}
 \text{Down Payment} \\
 \text{Loan Principal Paid} \\
 \text{Current Loan Amount} \\
 \text{Capital Improvement Value} \\
 + \text{House Value Change, per HPI} \\
 \hline
 \text{Maximum Sales Price}
 \end{array}$$

Down Payment: the financial contribution by the original homebuyer for their acquisition of the property, as evidenced on the HUD-1 or closing statement.

Loan Principal Paid: Payments made by the original homebuyer on their purchase money loan. This shall be calculated by the difference between the original loan amount at time of purchase (from the HUD-1 or closing statement or recorded loan document) and the loan amount at time of sale (from the loan payoff letter or other documentation from the lender).

Current Loan Amount: The amount of the purchase money loan at the time of sale (from the loan payoff letter or other documentation from the lender).

Capital Improvement: an investment by the original homebuyer into the house’s infrastructure such as the roof, heating system, or windows. Lake County shall use the actual cost of the Capital Improvement, not the increase in value to the house because of the Capital Improvement. For the cost of the Capital Improvement to be eligible the original homebuyer must show proof of payment. Capital Improvement shall not include routine maintenance to the house, such as painting.

House Value Change: The dollar value in the increase or decrease of the house as produced from the “Housing Price Index Calculator” at [www.FHFA.gov](http://www.FHFA.gov).

The house may be sold for less than the maximum sales price, so long as the sales price still meets the other requirements of this Resale Policy.

- The sales price must provide the original homebuyer, now the seller, a “fair return” on their investment (including any down payment, loan principal payments and capital improvement investment made by the owner since purchase). Fair return to seller shall be calculated using the following formula:

$$\begin{array}{r}
 \text{Down Payment} \\
 \text{Capital Improvement Value} \\
 \text{Loan Principal Paid} \\
 + \text{House Value Change, per HPI} \\
 \hline
 \text{Fair Return to Seller}
 \end{array}$$

Down Payment: as defined above.

Capital Improvement: as defined above.

Loan Principal Paid: as defined above.

House Value Change: as defined above.

NOTE: In a declining housing market the original homebuyer may not receive a return on their investment because the house will sell for less than or the same price as the original homebuyer's purchase price. Due to the declining market, this would be considered a fair return because the house values are depreciating rather than appreciating.

- Houses that are part of a community land trust shall follow a modified version of the maximum resale price formula:

$$\begin{array}{r} \text{Original Purchase Price} \\ \text{Homeowner share of appreciation} \\ + \text{Capital Improvement Value} \\ \hline \text{Fair Return to Seller} \end{array}$$

Original Purchase Price: The dollar value paid for the house as evidenced by the sales contract, HUD-1 or settlement statement.

Homeowner share of appreciation: The market appreciation of the house multiplied by the homeowner's investment ratio multiplied by 15%. The market appreciation shall be the difference in the value of the house as determined by an appraisal at the time of the homeowner's original purchase and at the time of sale; in a declining housing market, the market appreciation value may be negative. The homeowner's investment ratio shall be the ratio of the Original Purchase Price to the appraised value of the house at the time of original purchase.

Capital Improvement Value: as defined above.

The house may be sold for less than the maximum sales price, so long as the sales price still meets the other requirements of this Resale Policy.

Individual projects may apply for changes in the above formula for application to that specific project with the approval of Community Development Staff. The formula for "fair return" must be included in the contract between Lake County and the project partner.

- Enforcement Mechanisms - Resale requirements shall be enforced through deed restriction, covenant, land use restriction agreement, or other similar mechanism filed with the Lake County Recorder of Deeds and the requirements within shall be triggered upon sale or transfer of the HOME-assisted property.

#### *Recapture Provisions*

- A. Activity Types - Recapture provisions as outlined in 24 CFR Part 92.254(a)(5)(ii)(A)(1) through (7) shall be enforced in cases where HOME funds are provided as a direct subsidy to the homebuyer as down payment and/or purchase- price assistance.
- B. Methods – The recapture option allows Lake County to recapture the entire HOME subsidy, subject to net proceeds if any, if the HOME recipient decides to sell the unit within the period of affordability at

whatever price the market will bear. All HOME-assisted unit sales under the recapture option shall meet the following criteria:

- The homebuyer may sell the property to any willing buyer.
- The sale of the property during the period of affordability triggers repayment of the direct HOME subsidy, subject to net proceeds if any, to Lake County that the buyer received when he/she originally purchased the home.

C. Enforcement Mechanisms - Recapture provisions shall be enforced through a mortgage, note and Recapture Agreement filed with the Lake County Recorder of Deeds, and the requirements within shall be triggered upon sale or transfer of the HOME-assisted property.

D. Amount of Repayment – Lake County requires that when the recapture requirement is triggered by a sale (whether voluntary or involuntary), it will recapture the Home investment up to the total net proceeds remaining, if any, after the sale as modified by program specific choices under 24 CFR Part 92.254(a)(5)(ii)(A)(1) through (4). Net proceeds are the sales price minus the superior loan repayment (other than HOME funds) and any closing costs. In cases where the superior loan repayment and closing costs meet or exceed the sales price, net proceeds are zero. The specific method of recapture as capped by net proceeds, if any, is the following:

- a. Reduction during the affordability period - Reduce the HOME investment amount to be recaptured on a pro rata basis for the time the homeowner has owned and occupied the housing measured against the required affordability period.

Period of Affordability - Years	Period of Affordability - Months	Pro rata Monthly Reduction
5	60	1/60
10	120	1/120
15	180	1/180

E. Mortgage Release - Upon receipt of recaptured funds, Lake County shall file a "Release" document with the Lake County Recorder of Deeds to release the original HOME-assisted homebuyer from the requirements of the mortgage or other similar mechanism.

F. Repayments – Repayments of recaptured funds shall be remitted directly to Lake County to be utilized for HOME-eligible activities only.

#### *Compliance*

- A. If the homebuyer is in noncompliance with the HOME Program requirements, the homebuyer shall repay the direct HOME Program subsidy to the Lake County Consortium within 90 days of notification of noncompliance.
- B. Noncompliance with the HOME Program requirements includes: (1) failure to occupy the unit as the homebuyer's principal place of residence, either by vacating or leasing the unit, throughout the entire Period of Affordability; (2) purposefully providing false information as to the homebuyer's income or status as low-income; (3) failure to maintain the unit in accordance with all State and local housing quality standards or codes; (4) failure to comply with Lake County Consortium monitoring to determine compliance with the principal residency or property standards requirements; or (5) the sale or transfer of

the unit without adherence to the resale/recapture provisions established in the mortgage, note, and homebuyer agreement.

**City of Waukegan**  
**2018 Annual Action Plan**

**Executive Summary**

**AP-05 Executive Summary - 91.200(c), 91.220(b)**

**1. Introduction**

The purpose of the the 2018 Annual Action Plan is to serve as a strategic backbone for the City of Waukegan to continue to accomplish the goals outlined in the 2015-2019 Consolidated Plan. In the development of a viable community, principally for the low and moderate income persons, consistent with the the principal goals of the U. S. Department of Housing and Urban Development by promoting decent housing, a suitable living environment and expanded economic opportunities.

**2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

During the 2018 Program Year the City has identified and will implement activities that will continue to accomplish the goals outlined in the 2015-2019 Consolidated Plan and amendments. The goals are as follows:

1. Public Services
2. Code Compliance
3. Public Facilities/Infrastructure Improvement
4. Housing Rehabilitation Program
5. Program Administration
6. Rehab Administration

**3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The City of Waukegan continues to monitor and evaluate the performance of the City's HUD programs in an effort to ensure regulatory compliance and to assure the greatest community needs are being met. This is achieved through annual reviews of past years' performance by the City's Stakeholders Participation Panel and input gathered through public hearings. Per the CAPER report for program years 2010 to 2014 Consolidated Plan, all goals listed were substantially addressed however, there are still outstanding needs in the community. The City supported youth service programs which have made an impact in the arena of education and basic need, however the needs in this area are still greater than the available resources; senior service programs are being supported however, the need continues to grow as seniors are experiencing additional needs with longer life spans and the number of seniors continues to increase based on the 2012-2016 American Community Survey 5 year estimates. With 20% of of the City's population living below the poverty level, basic needs are being addressed but continue to grow as there is a greater need than resources available; housing rehabilitaton and infrastructure needs are being addressed however, they are still prevalant in older sections of the City; Code Enforcement has been key in addressing blight and deterioration in older neighborhoods. The City recognizes that the evaluation of past performance is critical to ensuring the City and its subrecipients are implementing activities effectively and that those activities align with the City's overall stategies and goals. The performance of programs and systems are evaluated on a regular basis. The City continues to improve the CDBG Public Service Application process in order to ease the administrative burden on applicants and volunteer community-member reviewers.

#### **4. Summary of Citizen Participation Process and consultation process**

Summary from citizen participation section of plan.

The City held a needs and assets public hearing on October 3, 2017 as part of the outreach efforts to obtain citizen participation in the 2018 Annual Action Plan planning process.

#### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

No comments were received from the public.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

In the event that comments are presented, the City makes every effort to address the needs in accordance with the 2015 -2019 Consolidated Plan.

## **7. Summary**

The City, in conjunction with community partners, has provided its residents with needed services with the limited resources available. During the 2018 Program Year, the City will continue its efforts to meet the identified needs of its residents and improve the quality of life within our community.

**PR-05 Lead & Responsible Agencies - 91.200(b)**

**1. Agency/entity responsible for preparing/administering the Consolidated Plan**

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role		Name	Department/Agency
CDBG Administrator		City of Waukegan	Community Development Block Grant

**Table 1 – Responsible Agencies**

**Narrative**

None

**Consolidated Plan Public Contact Information**

Laraesa Garland, CDBG Director  
City of Waukegan  
Community Development Block Grant Department  
100 N. Martin Luther King Jr. Avenue  
Waukegan, IL 60085  
Phone: 847-599-2531  
Fax: 847-360-9028  
Email: [laraesa.garland@waukeganil.gov](mailto:laraesa.garland@waukeganil.gov)



## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

The City held a public hearing on October 3, 2017, to receive citizen input to identify the needs of the community for the 2018 Program Year in accordance with the 2015-2019 Consolidated Plan.

**Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

Historically, the Executive Directors of the three housing authorities in the County and the Community Development staff of the three Consortium members coordinate through convened meetings held periodically, however, due to staff turnover and transition at the City of Waukegan these meetings have been delayed. Beginning Program Year 2018 staff will reconvene meeting with the Housing Authorities. The three governmental entities comprising of the Lake County Consortium – Lake County, City of North Chicago, and City of Waukegan are also afforded the opportunity to review and comment on the Housing Authority Agency Plans prior to their submission to HUD. Lake County reviews the housing authorities' Annual and Five-Year Plans, and provides annual Certificates of Consistency with the Consolidated Plan to the housing authorities for submission to HUD in connection with these plans. Periodic joint meetings are scheduled, to the extent feasible, during the course of the program year in order to ensure a continuing dialogue between local government and the housing authorities.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

Responsibility for coordinating the overall Continuum of Care (CoC) process and organizing the County's response to HUD's annual Continuum of Care homeless service application resides with the Lake County Coalition for the Homeless. The group is comprised of approximately 30 community agencies administering homeless services, community development activities, health care, human services, mental health care, housing, and veteran services as well as advocates, local governments, formerly homeless individuals, churches, funders, banks and other community stakeholders.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

City staff participates as members of the Lake County Homeless Coalition which determines the allocation of the ESG.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

**Table 2 – Agencies, groups, organizations who participated**

1	<b>Agency/Group/Organization</b>	LAKE COUNTY PLANNING BUILDING AND DEVELOPMENT DEPARTMENT
	<b>Agency/Group/Organization Type</b>	Housing Services-Elderly Persons
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Private counseling/meeting

**Identify any Agency Types not consulted and provide rationale for not consulting**

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care		Both plans have a goal common to end homelessness in Lake County using the Housing First Approach.

**Table 3 - Other local / regional / federal planning efforts**

**Narrative**

**AP-12 Participation - 91.401, 91.105, 91.200(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation  
Summarize citizen participation process and how it impacted goal-setting**

The City held a public hearing on October 3, 2017, to receive citizen input to identify the needs and assets of the community for the 2018 Program Year in accordance with the 2015-2019 Consolidated Plan. The comment period began on October 4, 2017, and continued until November 3, 2017. The goals for the 2018 Program Year were determined based on the results of the meeting, applications received, funding recommendations determined by the City's Stakeholder Participation Panel comprised of residents, and staff expertise.

In partnership with the Lake County Consortium, two public hearings were held addressing the overall Action Plan content and funding recommendations. The meetings were held on March 14, 2018 and April 11, 2018. The comment period was from March 15, 2018 to April 11, 2018.

## Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Hearing	Non-targeted/broad community			All comments were accepted.	
2	Public Hearing	Non-targeted/broad community			All comments were acknowledged and accepted.	<a href="https://lakecountyiil.gov/Calendar.aspx?EID=4522&amp;month=3&amp;year=2018&amp;day=9&amp;calType=0">https://lakecountyiil.gov/Calendar.aspx?EID=4522&amp;month=3&amp;year=2018&amp;day=9&amp;calType=0</a>
3	Public Hearing	Non-targeted/broad community			All comments were acknowledged and accepted.	<a href="https://lakecountyiil.gov/Calendar.aspx?EID=4523&amp;month=4&amp;year=2018&amp;day=9&amp;calType=0">https://lakecountyiil.gov/Calendar.aspx?EID=4523&amp;month=4&amp;year=2018&amp;day=9&amp;calType=0</a>

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The current anticipated resources are based on the 2017 allocation amounts for the CDBG grant program. At this time, the City does not anticipate the use of any program income or unused funds from prior years.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	775,929	9,114	0	785,043	2,439,291	The amounts represent the 2018 allocation, and remaining program income.

**Table 5 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

Match requirements are met by developer equity, municipal investments, local fundraising, bank financing, First Time Home Buyer grants, and State of Illinois Affordable Housing Funds.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City currently owns approximately 90% of the Waukegan lake front area. The property could be used for the development of high rise condos and single family housing units thereby addressing housing and the creation of businesses to produce jobs thereby fostering economic development.

#### **Discussion**

None

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand Public Service Offerings	2015	2019	Non-Housing Community Development	1st ward City of Waukegan	Public Services	CDBG: \$108,889	Public service activities other than Low/Moderate Income Housing Benefit: 15933 Persons Assisted
2	Code Enforcement	2015	2019	Affordable Housing Public Housing Non-Housing Community Development	1st ward City of Waukegan	Code Enforcement	CDBG: \$40,000	Buildings Demolished: 3 Buildings Housing Code Enforcement/Foreclosed Property Care: 40 Household Housing Unit
3	Provide for Owner Occupied Housing Rehabilitation	2015	2019	Affordable Housing	1st ward City of Waukegan	Owner Occupied Housing Preservation	CDBG: \$200,212	Homeowner Housing Rehabilitated: 10 Household Housing Unit
4	Program Administration	2015	2016		City of Waukegan	Planning & Administration	CDBG: \$155,185	Other: 159078 Other



Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Infrastructure Improvements	2015	2019	Non-Housing Community Development	Williamsburg-Westmoreland Neighborhood Massena-Poplar Neighborhood Washington Park Neighborhood Roosevelt Park Neighborhood Eighth Street Neighborhood Melrose and Fulton Neighborhood 1st ward City of Waukegan	Public Improvements	CDBG: \$90,000	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 50952 Persons Assisted
6	Improve & Expand Public Facilities	2015	2019	Non-Housing Community Development	City of Waukegan	Public Facilities	CDBG: \$10,000	Facade treatment/business building rehabilitation: 10 Business

**Table 6 – Goals Summary**

## Goal Descriptions

<b>1</b>	<b>Goal Name</b>	Expand Public Service Offerings
	<b>Goal Description</b>	The City will provide for (directly and indirectly) a variety of public services for residents of the community.
<b>2</b>	<b>Goal Name</b>	Code Enforcement
	<b>Goal Description</b>	The Code Compliance Program is to improve the safety and appearance of Waukegan housing enforcement of zoning and property maintenance codes in the CDBG target areas of the corporate boundaries of the City of Waukegan.
<b>3</b>	<b>Goal Name</b>	Provide for Owner Occupied Housing Rehabilitation
	<b>Goal Description</b>	The Housing Rehabilitation Program provides up to \$40,000 per property for substantial rehab and individual project cost for emergency rehab for owner occupied single family units owned by income eligible households in order to ensure safe, decent and affordable housing options for homeowners within the City. In addition, the Exterior Rehab - Community Restoration Program provides up to \$8,000 per property for owner-occupied single family housing units owned by income eligible households. Rental properties are not eligible for this program. The CDBG Department along with the Building Department (Code Enforcement) administers the Community Restoration Program).
<b>4</b>	<b>Goal Name</b>	Program Administration
	<b>Goal Description</b>	General oversight and management of CDBG funds and activities. CDBG funds are designated for salary, benefits and payroll taxes.

5	<b>Goal Name</b>	Infrastructure Improvements
	<b>Goal Description</b>	The Sidewalk Improvement Program replaces deteriorated sidewalk squares in low income residential areas designated by both the Public Works Department and CDBG Department throughout the City of Waukegan. The program will also cover the 50/50 sidewalk program for owner-occupied homes, landlords, and business owners that will pay for 50% of the total cost of the project with CDBG funding covering the remaining cost.
6	<b>Goal Name</b>	Improve & Expand Public Facilities
	<b>Goal Description</b>	Waukegan Main Street's Sign, Lighting and Awning Program (SLAP) offers funding to businesses and property owners in the Main Street District to improve the appearance of individual buildings as well as the overall look of Waukegan's downtown and lakefront areas. These improvements will create a more welcoming environment to residents and visitors that also increases the prospect of new businesses locating in the community thereby sparking economic development and job creation.

## **AP-35 Projects - 91.420, 91.220(d)**

### **Introduction**

1. Public Facilities
2. Rehab Administration
3. Public Services
4. Code Enforcement
5. Program Administration
6. Housing Rehabilitation Program
7. Infrastructure Improvement Program

#	Project Name
1	Public Facilities
2	Rehab Administration
3	Public Services
4	Code Enforcement
5	Program Administration
6	Housing Rehabilitation Program
7	Infrastructure Improvement Program

**Table 7 – Project Information**

### **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

Allocation priorities are based on data collected for the Consolidated Plan and input received from public hearings. The continued decrease in funding for entitlement communities has required the City to focus on core priorities to maximize the use of the community resources.

**AP-38 Project Summary**  
**Project Summary Information**

1	<b>Project Name</b>	Public Facilities
	<b>Target Area</b>	City of Waukegan
	<b>Goals Supported</b>	Improve & Expand Public Facilities
	<b>Needs Addressed</b>	Public Facilities
	<b>Funding</b>	CDBG: \$10,000
	<b>Description</b>	Waukegan Main Street's Sign, Lighting and Awning Program (SLAP) offers funding to businesses and property owners in the Main Street District to improve the appearance of individual buildings as well as the overall look of Waukegan's downtown and lakefront areas. These improvements will create a more welcoming environment to residents and visitors that also increases the prospect of new businesses locating in the community thereby sparking economic development and job creation.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated number of families served would included the majority of Waukegan population as this area would be available for use by all residents.
	<b>Location Description</b>	Waukegan Main Street District which extends on the East from the lakefront to the West Street on as the West boundary and Julian Street as a North boundary and Belvidere as a South boundary.
2	<b>Planned Activities</b>	Remove and replace signs, exterior lighting, awning, facade repair, painting, entry door, window and storefront replacement, cornice, woodwork and trim repair, masonry repair and construction and landscaping.
	<b>Project Name</b>	Rehab Administration
	<b>Target Area</b>	City of Waukegan
	<b>Goals Supported</b>	Program Administration
	<b>Needs Addressed</b>	Planning & Administration
	<b>Funding</b>	CDBG: \$171,644

	<b>Description</b>	Rehab Administration is cost required to adminster the Housing Rehab Program.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	An estimated 10 families will benefit from the proposed activities.
	<b>Location Description</b>	City wide.
	<b>Planned Activities</b>	Housing rehabilitation to include but not limited to: roofing, plumbing, electrical, HVAC and weatherization.
<b>3</b>	<b>Project Name</b>	Public Services
	<b>Target Area</b>	City of Waukegan
	<b>Goals Supported</b>	Expand Public Service Offerings
	<b>Needs Addressed</b>	Public Services
	<b>Funding</b>	CDBG: \$108,889
	<b>Description</b>	The City will utilize CDBG funding to provide for direct and indirect public services for the residents of Waukegan.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	With 20% of the City of Waukegan's population living at or below the poverty level approximately 17,000 families will benefit from the proposed activities.
	<b>Location Description</b>	City of Waukegan.

	<b>Planned Activities</b>	<p>During the 2018 Program Year the following agencies will provide public services to residents:</p> <p>A Safe Place - \$10,000</p> <p>CASA Lake County - \$5,000</p> <p>Catholic Charities - \$7,389</p> <p>Christ Church (ElderCare) \$5,000</p> <p>Little City Foundation - \$7,500</p> <p>YWCA Lake County - \$5,000</p> <p>Northern Illinois Food Bank - \$5,000</p> <p>PADS Lake County - \$10,000</p> <p>Prairie State Legal Service (Fair Housing) - \$10,000</p> <p>Prairie State Legal Service \$8,000</p> <p>Waukegan Township - \$7,000</p> <p>YouthBuild Lake County - \$9,000</p> <p>Youth Conservation Corp - \$10,000</p> <p>Zacharias Center - \$10,000</p>
<b>4</b>	<b>Project Name</b>	Code Enforcement
	<b>Target Area</b>	Williamsburg-Westmoreland Neighborhood 1st ward City of Waukegan
	<b>Goals Supported</b>	Code Enforcement
	<b>Needs Addressed</b>	Code Enforcement
	<b>Funding</b>	CDBG: \$40,000
	<b>Description</b>	The Code Compliance Program is to improve the safety and appearance of Waukegan housing enforcement of zoning and property maintenance codes in the CDBG target areas of the corporate boundaries of the City of Waukegan.
	<b>Target Date</b>	



	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	City limits of the City of Waukegan.
	<b>Planned Activities</b>	This program will provide for the demolition of deteriorating structure and code enforcement of various housing structures throughout the community.
5	<b>Project Name</b>	Program Administration
	<b>Target Area</b>	City of Waukegan
	<b>Goals Supported</b>	Program Administration
	<b>Needs Addressed</b>	Planning & Administration
	<b>Funding</b>	CDBG: \$155,185
	<b>Description</b>	General oversight and management of CDBG funds and activities. In addition, CDBG funds are designated for salary, benefits, and payroll taxes.
	<b>Target Date</b>	4/30/2018
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	City limits of the City of Waukegan.

	<b>Planned Activities</b>	<p>The following costs maybe cover:</p> <ol style="list-style-type: none"> <li>1. Salary and fringe benefits</li> <li>2. Equipment Maintenance</li> <li>3. Telephone</li> <li>4. Conference and Travel</li> <li>5. Training and Schooling</li> <li>6. Postage</li> <li>7. Advertising</li> <li>8. Legal Services</li> <li>9. Other Professional Service</li> <li>10. Photocopy</li> <li>11. Membership Dues</li> <li>12. Office Supplies</li> <li>13. Publications</li> <li>14. Computer Supplies</li> <li>15. Miscellaneous Expenses</li> </ol>
<b>6</b>	<b>Project Name</b>	Housing Rehabilitation Program
	<b>Target Area</b>	1st ward City of Waukegan
	<b>Goals Supported</b>	Provide for Owner Occupied Housing Rehabilitation
	<b>Needs Addressed</b>	Owner Occupied Housing Preservation
	<b>Funding</b>	CDBG: \$200,211

	<b>Description</b>	The Housing Rehabilitation Program provides up to \$40,000 per property for substantial rehab and individual project cost for emergency rehab for owner occupied single family units owned by income eligible households in order to ensure safe, decent and affordable housing options for homeowners within the City. In addition, the Exterior Rehab - Community Restoration Program provides up to \$8,000 per property for owner-occupied single-family housing units owned by income eligible households. Rental properties are NOT eligible for this program. The CDBG Department along with the Building Department (Code Enforcement) administers the Community Restoration Program.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	
	<b>Planned Activities</b>	<p>The Housing Rehabilitation Program will provide the following:</p> <ul style="list-style-type: none"> <li>• Up to \$40,000 per property for substantial rehabilitation</li> <li>• Project costs for emergency rehabilitation</li> <li>• Rehabilitation for one to two unit properties owned by income eligible households</li> <li>• Exterior violations cited by Code Compliance</li> </ul>
<b>7</b>	<b>Project Name</b>	Infrastructure Improvement Program
	<b>Target Area</b>	1st ward City of Waukegan
	<b>Goals Supported</b>	Infrastructure Improvements
	<b>Needs Addressed</b>	Public Improvements
	<b>Funding</b>	CDBG: \$90,000

	<b>Description</b>	The Sidewalk Improvement Program replaces deteriorated sidewalk squares in low income residential areas designated by both the Public Works Department and CDBG Department throughout the City of Waukegan. The program will also cover the 50/50 sidewalk program to residents of owner-occupied homes, landlords, and business owners that will pay for 50% of the total cost of the project with CDBG funding covering the remaining cost. In addition, the program will complete an ADA project located at City Hall entrance that has no handicap accessible to the front of the building.
	<b>Target Date</b>	4/30/2019
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	Within the city limits of the City of Waukegan. The locations will be determined upon assessment.
	<b>Planned Activities</b>	The Sidewalk Improvement Program replaces deteriorated sidewalk squares in low income residential areas designated by both the Public Works Department and CDBG Department throughout the City of Waukegan.

**AP-50 Geographic Distribution - 91.420, 91.220(f)****Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The target areas for providing services are 38 census tracts where 51% or more of its residents reside.

**Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
Williamsburg-Westmoreland Neighborhood	
Massena-Poplar Neighborhood	
Washington Park Neighborhood	
Roosevelt Park Neighborhood	
Eighth Street Neighborhood	
Melrose and Fulton Neighborhood	
1st ward	50
City of Waukegan	50

**Table 8 - Geographic Distribution****Rationale for the priorities for allocating investments geographically**

The rationale is based on information collected during public hearings, surveys, City officials, residents, and staff.

**Discussion**

## **AP-75 Barriers to affordable housing -91.420, 91.220(j)**

### **Introduction**

Assuring that all have access to quality affordable housing is critical in our community. The City of Waukegan has continually committed to the reduction and removal of barriers that hinder affordable housing options for its residents. The City partners with agencies that develop and support adding and maintaining the existing affordable housing options.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

In the City of Waukegan zoning ordinances and building codes have changed in order to remove barriers to affordable housing. The City has also established some TIF districts to spur and support both commercial and residential redevelopment.

### **Discussion**

None

## **AP-85 Other Actions - 91.420, 91.220(k)**

### **Introduction**

#### **Actions planned to address obstacles to meeting underserved needs**

Lack of funding is the primary obstacle to addressing underserved needs when it comes to public services and the 15% cap compulsory by HUD. Funding requests continue to exceed the available resources of a given year. Waukegan's CDBG office typically receives requests for up to four times the amount of funding that is available in a given year. Many qualified agencies are already in existence throughout Lake County, and we receive numerous telephone calls each year from people who are interested in starting various types of social service agencies. These individuals are added to our distribution list for notification of the training conducted by the Consortium. This provides information to the applicants on the process Waukegan adheres to and allowing them the opportunity to apply for grants in the future. There are various existing agencies that help serve underserved needs; although, they do not receive funding from CDBG.

#### **Actions planned to foster and maintain affordable housing**

Waukegan CDBG has helped to foster and maintain affordable housing through various efforts. These efforts included, supporting the Affordable Housing Corporation of Lake County (AHC), and through the operation of an owner occupied Housing Rehabilitation and Exterior Rehabilitation Programs, the City continues its efforts to meet with several developers regarding affordable housing options.

#### **Actions planned to reduce lead-based paint hazards**

The City will continue to implement the HUD regulations on lead-based paint hazards, find additional qualified lead contractors, provide additional financial assistance for lead-based paint treatment in addition to that normally permitted for rehab loans, paint testing and risk assessment by certified inspectors, abatement, and clearance testing. Educate homeowners through the distribution of the handout booklet "Protect Your Family from Lead in Your Home" to every participating household.

#### **Actions planned to reduce the number of poverty-level families**

In an effort to reduce the number of families living below the poverty level, the City of Waukegan funds several public service agencies aimed to help households achieve and maintain self-sufficiency. By funding various community services, which play a valuable

role in providing a broad array of opportunities and collaborating with affordable housing programs, the City continues its efforts to reduce the number of families in poverty.

### **Actions planned to develop institutional structure**

The Lake County Consortium, with its participating jurisdictions of Lake County and the Cities of North Chicago and Waukegan, has been collaborating extensively for a number of years with a broad range of for-profit or not-for-profit agencies, governmental bodies, and local citizens.

Three jurisdictions in Lake County receive Community Development Block Grant (CDBG) funds under the entitlement allocation: Lake County, as an urban county, and the Cities of North Chicago and Waukegan, each as independent entitlements. These three CDBG jurisdictions regularly coordinate with one another and collaborate on planning and implementation of CDBG-funded community development activities. These three units of local government have also formed a HOME Consortium for the purposes of carrying out housing activities funded under the HOME Investment Partnerships Program.

Lake County serves as the coordinating unit and Lead Agency for the administration of the Lake County Consortium. The Lake County Community Development Division administers the HOME Program. The Affordable Housing Commission, an entity created by the Lake County Board to stimulate affordable housing, also serves as an advisory commission on housing matters to the County Board.

The Consortium also formally governs the administration of the Emergency Shelter Grant Program and the Continuum of Care grants. The Cities of North Chicago and Waukegan collaborate with Lake County on countywide homeless planning and grant administration activities.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

There are numerous agencies applying for Waukegan CDBG funding whose applications are reviewed by Stakeholder Participation Panel. The application requires the agencies to coordinate with other health, mental health, and service agencies on a regular basis.

### **Discussion**

None



## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(l)(1,2,4)

#### Introduction

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

- |  |          |
|--|----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed  | 0        |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0        |
| 3. The amount of surplus funds from urban renewal settlements  | 0        |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan   | 0        |
| 5. The amount of income from float-funded activities   | 0        |
| <b>Total Program Income:</b>   | <b>0</b> |

#### Other CDBG Requirements

- |   |         |
|---|---------|
| 1. The amount of urgent need activities   | 0       |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 100.00% |

BRADLEY SCOTT SCHNEIDER  
10TH DISTRICT, ILLINOIS

WASHINGTON OFFICE:  
1432 LONGWORTH BUILDING  
WASHINGTON, D.C. 20515  
(202) 225-4835

DISTRICT OFFICE:  
111 BARCLAY BLVD, SUITE 200  
LINCOLNSHIRE, IL 60069  
(847) 383-4870



**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-1310**

COMMITTEE ON FOREIGN AFFAIRS  
SUBCOMMITTEE ON MIDDLE EAST AND NORTH AFRICA  
SUBCOMMITTEE ON TERRORISM, NONPROLIFERATION  
AND TRADE

COMMITTEE ON THE JUDICIARY  
SUBCOMMITTEE ON COURTS, INTELLECTUAL  
PROPERTY, AND THE INTERNET  
SUBCOMMITTEE ON REGULATORY REFORM,  
COMMERCIAL AND ANTITRUST LAW

COMMITTEE ON SMALL BUSINESS  
RANKING MEMBER ON THE SUBCOMMITTEE ON  
AGRICULTURE, ENERGY AND TRADE



October 30, 2017

Jodi Gingiss  
Community Development Administrator  
Lake County  
500 W Winchester Rd  
Libertyville, IL 60048

Dear Ms. Gingiss:

I am writing in regard to the HOME grant application submitted by Community Partners for Affordable Housing (CPAH). Their application will allow the organization to acquire housing units in Highland Park and Lake Forest to be rehabilitated and then sold to households earning 80% or less of the Area Median Income (AMI) for their household size. For a family of four people, the gross household income limit would be \$63,800. Many CPAH participants are vital members of our community, including teachers, care givers, police officers among other residents who need assistance in finding permanent, affordable housing in their community.

HOME grant funding will allow CPAH to grow their capacity and serve even more families in need. In 2017, CPAH developed three single family homes for those earning below 80% of AMI, and is acquiring two additional units in Lake Forest for those below 100% of AMI. In addition, currently CPAH is developing three units of rental housing in Highland Park for those below 60% of AMI. However, even with these new projects, the pressing need for affordable housing remains in these communities. Many studies have shown that stable, affordable housing is a foundation to life success, leading to better educational and health outcomes.

I urge you to give full and fair consideration to CPAH's HOME grant application. Thank you for your consideration. Should you need any further assistance, please contact Greg Claus at (847) 383-4868.

Sincerely,

Bradley S. Schneider

700 OSTERMAN AVE  
DEERFIELD, IL 60015  
(847) 945-5200

M115 CAPITOL BUILDING  
SPRINGFIELD, IL 62706  
(217) 782-3650



ILLINOIS STATE SENATE

**JULIE A. MORRISON**

STATE SENATOR • 29<sup>TH</sup> DISTRICT

**COMMITTEES:**

HUMAN SERVICES - CHAIR  
APPROPRIATIONS II  
GOVERNMENT REFORM  
ENVIRONMENT & CONSERVATION  
TRANSPORTATION  
GAMING

**RECEIVED**

OCT 23 2017

Planning, Building &  
Development Dept.

October 17, 2017

Mr. Ray Rose, Chairman  
Lake County Housing and Community Development Commission  
500 Winchester Road, Suite #101  
Libertyville, IL 60048

Dear Mr. Rose:

I am writing on behalf of Glenkirk to ask you to support its request for a Lake County HOME Grant to rehabilitate and make more accessible a home for six individuals with intellectual disabilities in Libertyville.

Glenkirk has been providing programming and services for individuals with intellectual disabilities for almost 60 years. It serves over 539 individuals across all of its programs and services. Two-thirds of Glenkirk residents are wards of the State and all are at or below the poverty level. Many are aging and have no living relatives. In Lake County alone, Glenkirk owns or manages 17 Community Integrated Living Arrangements ("CILAs") as well as a Community Living Facility. While several of the homes were recently purchased or have otherwise undergone rehabilitation, the home on Trinity Place in Libertyville, for which Glenkirk is seeking funds, has not had any major improvements since it was purchased almost 20 years ago. Specifically, funds from Lake County primarily will be used to rehab and make more accessible the kitchens and bathrooms as well as to replace the flooring, windows and exterior doors.

A grant to Glenkirk would further the mission of the Lake County Housing and Community Development Commission by providing funds to rehabilitate and make more accessible a home for persons of low income, including the elderly and persons with disabilities. The quality of care Glenkirk provides makes a significant difference in the lives of the hundreds of families across Lake County. The home on Trinity Place in Libertyville, will serve six individuals. These individuals benefit from living in a home-like environment in a community just as the community benefits from their presence.

I hope that you will join me in supporting Glenkirk's HOME Grant application. Thank you in advance for considering Glenkirk's request.

Sincerely,

A handwritten signature in blue ink, appearing to read "Julie Morrison". The signature is fluid and cursive, with a large initial "J" and "M".

Julie A. Morrison  
State Senator 29<sup>th</sup> District



# WAUKEGAN PUBLIC LIBRARY

*putting quality in your life*



November 10, 2017

Chairman Raymond Rose  
Housing & Community Development Commission  
Lake County Community Development  
500 W. Winchester Rd., Unit 101  
Libertyville, IL 60048



Dear Chairman Rose:

The Waukegan Public Library has worked with the Greater Waukegan Development Coalition (GWDC) for some time and in a variety of capacities. As Executive Director of the Waukegan Public Library, it gives me pleasure to express my support for the GWDC's Lake County Community Development Financial Institution (CDFI) and request that a Community Development Block Grant in the amount of \$150,000 be approved for funding by the Lake County Housing and Community Development Commission.

Approval of this project will allow for GWDC to initiate its program to provide micro loans for growing small businesses in Lake County in partnership with its Lake County Tech HUB and Business Incubator. The Library is doing its part to make sure that businesses and industry looking to Waukegan to originate/relocate, will find a skilled and educated workforce. The GWDC is a great partner and also doing its part to assist in that endeavor.

Please consider carefully when deciding Community Development Block Grants for 2018, and I offer my strongest endorsement for the GWDC's Lake County CDFI. This program will be integral in establishing a resource for small businesses to access capital in order to grow their business, enhance wealth creation, and grow stable jobs in Lake County.

If you need any other information from me please do not hesitate to contact me at 847 263-2041 x250.

Regards,

Richard Lee  
Executive Director

BRADLEY SCOTT SCHNEIDER  
10TH DISTRICT, ILLINOIS

WASHINGTON OFFICE:  
1432 LONGWORTH BUILDING  
WASHINGTON, D.C. 20515  
(202) 225-4835

DISTRICT OFFICE:  
111 BARCLAY BLVD, SUITE 200  
LINCOLNSHIRE, IL 60069  
(847) 383-4870



**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-1310**

COMMITTEE ON FOREIGN AFFAIRS  
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AND TRADE

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SUBCOMMITTEE ON REGULATORY REFORM,  
COMMERCIAL AND ANTITRUST LAW

COMMITTEE ON SMALL BUSINESS  
RANKING MEMBER ON THE SUBCOMMITTEE ON  
AGRICULTURE, ENERGY AND TRADE

November 13, 2017

Chairman Raymond Rose  
Housing & Community Development Commission  
Lake County Community Development  
500 W Winchester Rd Unit 101  
Libertyville, IL 60048

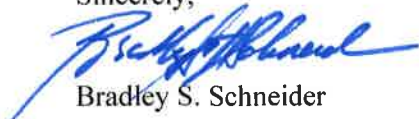
Dear Mr. Rose:

I am writing in regard to the Community Development Block Grant (CDBG) application submitted by the Greater Waukegan Development Coalition (GWDC), requesting \$70,000 in funding to support the Lake County Tech HUB and Business Incubator. This funding is requested under the 2018 Public Improvements Application, and their application addresses Goal 9, to create jobs for low and moderate-income people.

If awarded funding, GWDC will greatly increase its current efforts to grow small businesses and support of economic development in Lake County. More specifically, GWDC will market the program and recruit program participants and mentors from high schools, colleges, corporations, and Great Lakes Naval Station. In addition, GWDC will conduct weekly meetings that work with new and existing businesses to develop proficiency in planning, contracting, marketing, seed funding and capitalization. Finally, GWDC will monitor, track and report data on new business creation and performance of the program.

I urge you to give full and fair consideration to Greater Waukegan Development Coalition's application for the Public Improvements Community Development Block Grant. Thank you for your consideration. Should you need any further assistance, please contact Greg Claus at (847) 383-4868.

Sincerely,



Bradley S. Schneider



BRADLEY SCOTT SCHNEIDER  
10TH DISTRICT, ILLINOIS

WASHINGTON OFFICE:  
1432 LONGWORTH BUILDING  
WASHINGTON, D.C. 20515  
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**Congress of the United States**  
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COMMERCIAL AND ANTITRUST LAW

COMMITTEE ON SMALL BUSINESS  
RANKING MEMBER ON THE SUBCOMMITTEE ON  
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NOV 7 2017

Planning, Building &  
Development Dept.

November 13, 2017

Chairman Raymond Rose  
Housing & Community Development Commission  
Lake County Community Development  
500 W Winchester Rd Unit 101  
Libertyville, IL 60048

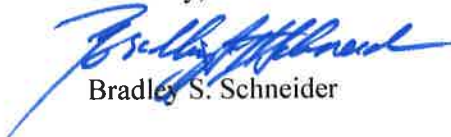
Dear Mr. Rose:

I am writing in regard to the Community Development Block Grant (CDBG) application submitted by the Greater Waukegan Development Coalition (GWDC). Their application will establish the Lake County Community Development Financial Institution (Lake County CDFI) which will provide micro loans for small businesses throughout Lake County.

Working in partnership with GWDC's Lake County Tech HUB and Business Incubator, the Lake County CDFI will serve as a resource for small business entrepreneurs to network, develop growth strategies and collaborate with other business leaders. GWDC's application for \$150,000 in CDBG funding will allow them to support small businesses who need access to capital in order to grow their business. By providing seed funding to businesses in Lake County, GWDC can also help support their growth, while creating jobs in Lake County.

I urge you to give full and fair consideration to Greater Waukegan Development Coalition's CDBG grant application to support the creation of a Lake County Community Development Financial Institution. Thank you for your consideration. Should you need any further assistance, please contact Greg Claus at (847) 383-4868.

Sincerely,

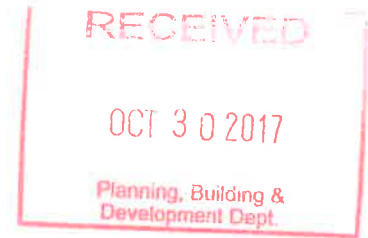


Bradley S. Schneider



November 17, 2017

The Housing and Community Development Commission  
500 Winchester Road  
Unit 101  
Libertyville, IL 60048



Re: The Lambs Farm Community Residence Home/CDGB Application

The Lambs Farm desires to develop an additional group home to better serve the residents of Lambs Farm. The GLMV Chamber has enjoyed a long and beneficial relationship with the Lambs Farm organization. Lambs Farm currently serves more than 200 adults with developmental disabilities by providing a wide array of residential, vocational, wellness and social/recreational programming.

The GLMV Chamber of Commerce heartily supports the Lambs Farm effort to expand the group home capacity with the purchase of a ranch style home to allow residents the opportunity to enjoy quality of life without the physical challenges of the existing two story homes.

Best Regards,

Scott Adams

President/CEO

[sadams@glmvchamber.org](mailto:sadams@glmvchamber.org)





# Village of Green Oaks

2020 O'Plaine Road • Green Oaks, IL 60048 • (847)362-5363 • Fax (847)362-5375

October 25, 2017

**Village President**

Bernard Wysocki

Mr. Ray Rose  
Chairman  
The Housing and Community  
Development Commission  
500 Winchester Road  
Unit 101  
Libertyville, IL 60048



**Trustees**

John Wagener  
Pamela Milroy  
Daniel Sugrue  
Richard Glogovsky  
Bryan Muskat  
Pete Furlong

Re: The Lambs Farm Community Residence

Dear Mr. Rose,

I understand that the Lambs Farm is applying to the Affordable Housing Commission for a Home/CDBG grant that would permit the Lambs Farm to subsidize the costs of purchasing an existing residential property in Lake County. This property would be a ranch-style home designated to allow its five residents to move around more freely in all areas and that are already in the Lambs Farm Residential program, served and provided by the Lambs Farm.

I support this program and grant application request, as our community is well aware of the programs provided by the Lambs Farm since their main residential and business campus is located in Green Oaks.

The Lambs Farm provides an outstanding lesson to all of us in terms of demonstrating that developmentally disabled adult individuals can pursue productive lives, contributing to the community and living in an environment that is wholesome and meaningful.

**Village Administrator**

Denise P. Kafkis

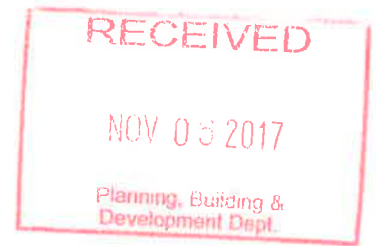
I would urge your Commission to help the Lambs in this matter. Please let me know if there is any additional information that you need from me or the Village of Green Oaks.

Sincerely,

**Village Clerk**

Clare Michelotti

Bernard Wysocki  
President  
Village of Green Oaks



October 24, 2017

The Housing and Community  
Development Commission  
500 Winchester Road, Unit 101  
Libertyville, IL 60048

To Whom it may concern:

The Village of Libertyville is in support of Lamb's Farm plan to purchase a residence that will be more suitable to the needs of the five people who will live in it. This additional property, along with their current property, will help further their mission to serve developmentally disabled adults in a community setting.

Lamb's Farm is about helping people and helping people help themselves. Because of the quality programs provided by Lamb's Farm we fully support their grant application to purchase another residence. Please feel free to contact me if you have any questions, or if I can be of any assistance.

Sincerely,

A handwritten signature in black ink, appearing to read "Terry L. Wepler".

Terry L. Wepler  
Mayor

TW/kb



1800 Grand Avenue  
Waukegan, IL 60085

847.689.4357  
info@padslakecounty.org

**Executive Director**  
Joel Williams

**Board President**  
Richard Greenswag

**Board of Directors**

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Cindy Bellek -- Robert D. Fitzgerald -- Anthony A. Gacs -- Randall C. Rossi -- John Wineman

March 9, 2018

Housing & Community Development Commission  
500 W. Winchester Road, Unit 101  
Libertyville, IL 60048

Dear Housing & Community Development Commission Members,

Thank you once again for the opportunity to apply for ESG funds. We appreciate the role you play in the allocation of these important funds, and are grateful to work with you to achieve impactful outcomes for the people experiencing homelessness in our community.

At the recent ARC Meeting to determine the allocation of ESG funds, PADS' request for \$125,000 was initially recommended for an allocation of approximately \$40,000. We are respectfully requesting that the HCDC consider the following factors and hope you will adjust the allocation accordingly.

**Factor 1 – The scoring criteria has a disproportionately adverse impact on emergency shelters**  
While we recognize the difficulty in comparing apples to oranges, the scoring criteria appear to have a much stronger negative impact on emergency shelters like PADS than they do on other types of shelters or programs.

We recognize the importance of any objective criteria that can be used in this process, but feel that the crucial role that PADS plays in our system, the sheer number of people that are served by it, and the willingness to serve all people regardless of demographics or reason for experiencing homelessness warrant consideration. We ask the HCDC to consider that perspective.

**Factor 2 – Additional funds were made available to communities who lost CoC funds**  
This year, Lake County was fortunate to receive additional ESG funds. This was due to a request by Congress to allocate more funds to communities who lost Continuum of Care (CoC) funds a couple of years ago. The intent was to make sure that communities who "took a hit" could soften the blow.

The funds lost through the CoC program that year had the largest impact on PADS. We lost a grant of about \$137,000 as a result. No other eligible ESG activity suffered a cut in that or subsequent years. We have been attempting to raise other revenue and cut costs where we can so that we do not cut any services. However, it has been challenging, and we closed our most recent fiscal year with a deficit, as well as needed to tap into our reserves. A cut to services cannot be ruled out if this revenue shortfall continues.

Given the intent of the additional ESG funds, we ask that the HCDC consider the loss that PADS had with CoC funds.



*PADS Lake County is a community-based organization that provides trauma-informed support, resources, and shelter to individuals and families experiencing a housing crisis.*

[www.padslakecounty.org](http://www.padslakecounty.org)

Factor 3 – PADS is serving as the primary “Coordinated Entry” site for all other services. Over the years, much effort has been made to better coordinate the services of homeless service providers to both avoid duplication and to provide a true “continuum of care” for persons experiencing homelessness. Our current system involves a “Coordinated Entry System,” on which the HCDC has been briefed. This system ensures people are getting the right assistance at the right time.

This system is also heavily dependent on PADS in order for all other providers to have success. Given the interdependence of our system, we ask that the CDC consider the impact that a healthy PADS has on all other providers.

#### Conclusion

We again thank the HCDC for its efforts in allocating these funds, and to the staff of Community Development for their work in facilitating the process among many other things to benefit the social service sector of Lake County.

While we understand there may be a few technical issues to work out, we hope that the HCDC will consider the factors above and allocate a grant to PADS that is closer to our requested amount and commensurate with the role we play in our greater system.

Thank you for all your past and continued support.

Sincerely,

A handwritten signature in cursive script that reads "Joel Williams".

Joel Williams  
Executive Director  
PADS Lake County

BRADLEY SCOTT SCHNEIDER  
10TH DISTRICT, ILLINOIS

WASHINGTON OFFICE:  
1432 LONGWORTH BUILDING  
WASHINGTON, D.C. 20515  
(202) 225-4835

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LINCOLNSHIRE, IL 60069  
(847) 383-4870



**Congress of the United States**  
**House of Representatives**  
**Washington, DC 20515-1310**

COMMITTEE ON FOREIGN AFFAIRS  
SUBCOMMITTEE ON MIDDLE EAST AND NORTH AFRICA  
SUBCOMMITTEE ON TERRORISM, NONPROLIFERATION  
AND TRADE

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COMMERCIAL AND ANTITRUST LAW

COMMITTEE ON SMALL BUSINESS  
RANKING MEMBER ON THE SUBCOMMITTEE ON  
AGRICULTURE, ENERGY AND TRADE

November 13, 2017

Chairman Raymond Rose  
Housing & Community Development Commission  
Lake County Community Development  
500 W Winchester Rd Unit 101  
Libertyville, IL 60048


Dear Mr. Rose:

I am writing regarding the HOME grant application submitted by Lake County Youth Conservation Corps.

This funding will allow Lake County Youth Conservation Corps to start a corporation that would support the organization's ambitious plan to hire and train youth to rehabilitate homes for those in need. Their request of \$220,000 in funding will allow LCYCC to hire young adults (17-24 years old) to build and repair homes for families in need. LCYCC has a long history of working in communities of need, that also suffer from high unemployment, limited job opportunities and inadequate supply of affordable housing. By training youth in home rehabilitation and adding to the County's supply of affordable housing, LCYCC is tackling some of our county's most challenging obstacles.

I urge you to give full and fair consideration to Lake County Youth Conservation Corps' HOME grant application. Thank you for your consideration. Should you need any further assistance, please contact Greg Claus at (847) 383-4868.

Sincerely,

  
Brad Schneider



## Gingiss, Jodi

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**From:** Foote, Eric  
**Sent:** Monday, April 30, 2018 4:20 PM  
**To:** Walley, Laura  
**Cc:** Gingiss, Jodi  
**Subject:** FW: Comments for Lake County Board

Hi Laura. A Safe Place wanted to include a public comment thanking the Board and HCDC for their support of the ESG funding recommendations for 2018. Can we get this into the paperwork somewhere?

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**From:** Laura Ramirez <[qramirez@asafeplaceforhelp.org](mailto:qramirez@asafeplaceforhelp.org)>  
**Sent:** Monday, April 30, 2018 1:29 PM  
**To:** Foote, Eric <[EFoote@lakecountyil.gov](mailto:EFoote@lakecountyil.gov)>  
**Subject:** Comments for Lake County Board

Eric,

Good afternoon. Following please find a statement from Pat Davenport for the Lake County Board:

Dear Chairman Rose and Chairman Lawlor,

Thank you to the HCDC and to the Lake County Board for the ESG funds you awarded to A Safe Place's Emergency Shelter. Your support allows us to not only provide emergency shelter to families fleeing domestic violence, but also crisis intervention, safety planning and vital tools and resources that help families to take the first concrete steps towards independence from abuse. Thank you for your support of our work to address this urgent issue in Lake County.

Sincerely,

Pat Davenport, CEO/Executive Director

Best,  
Laura Ramirez  
Grant Portfolio Manager  
A Safe Place  
2710 17<sup>th</sup> Street, Suite 100  
Zion, IL 60099  
Phone: (847) 731-7165 x108  
Fax: (847) 731-7528  
E-mail: [qramirez@asafeplaceforhelp.org](mailto:qramirez@asafeplaceforhelp.org)  
[www.asafeplaceforhelp.org](http://www.asafeplaceforhelp.org)