



COVID-19 Pandemic Recovery and Investment



**County Administrator's
Response and Recovery Coordination Committee**

November 19, 2021

Strategic Alignment

2019 Strategic Plan



County's Mission: Deliver exceptional, financially and environmentally responsive / responsible services that promote a safe, affordable, healthy, and resilient community

Strategic Initiatives	
X	Regional Leadership
X	Fiscal Responsibility
X	Exceptional Service and Operational Excellence
Strategic Goals	
X	Public Safety and Integrated, Data-Driven Justice System
X	Enhance Economic Opportunities
X	Improve Infrastructure
X	Promote a Sustainable Environment
X	Build Healthy, Inclusive, and Resilient Communities

Strategic Themes	
X	Inter-Organizational Cooperation
X	Quality of Life
X	Economic Development
X	Infrastructure
X	Environmental Sustainability
X	Non-Environmental Sustainability
X	Lake County Branding
X	Mental Health
X	Grants and Specialty Funding
X	Diversity and Inclusion

- **Purpose**
 - **Provide direction to Staff for the use of ARPA funds**
- **Agenda**
 - **8.2 Direction on projects, priorities, and funding**
 - **Background and structure**
 - **Task Force Update – Household Assistance**
 - **Task Force Update – Infrastructure and Facilities**
 - **8.3 Current department / office requests for funding**
 - **Review of action items from Budget Hearings**
 - **Direction on new requests for immediate funding**
 - **8.4 Update on Lake County lost revenue replacement estimate**

American Rescue Plan



- **Coronavirus State & Local Fiscal Recovery Funds (CSLFRF) - ARPA Funds**
- **Lake County set to receive \$136M over two years**
 - **Obligated by December 31, 2024**
 - **Expended by December 31, 2026**
- **Municipalities receiving their own funds**
- **Guidance & application released May 10 (updated multiple times)**
- **Compliance & Reporting Guidance (released June 17)**

Strategic Guidance

Guiding Tenets



- Investments will align with the County's Strategic Plan
- Evaluate use of ARPA against all other funding sources
- Target ARPA funds on investments that are not eligible for other funding
- Focus on regional investments, especially in critical infrastructure
 - Non-recurring, targeted
 - Provides long term benefits
- Investments take into consideration of future years, post-ARPA, to ensure able to sustain new programs or services
- Coordinate with and be cognizant of other partner local governments in and surrounding Lake County and plan use of funds accordingly
- County Administration will be central point of contact and coordinator for requests and discussions related to proposed options and planning
- Federal Guidance. Projects will consider: Equitable outcomes, community engagement, underserved community support, labor requirements, and appropriate internal controls

Organization

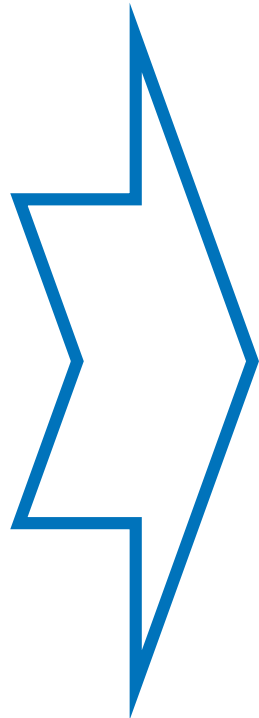
Response & Recovery Coordination Committee



Planning Teams / Task Forces

Reporting Categories

Public Health (PH)
Negative Economic Impacts (EI)
Services to Disproportionately Impacted Communities (IC)
Infrastructure (I)
Premium Pay (PP)
Revenue Replacement (RR)



- Household Assistance
- Infrastructure and Facility Investment
- Economic and Business Investment
- Public Health
- Investment in County Operations

Compliance
and
Reporting

Outreach
and
Community
Engagement

Household Assistance

Possible Projects



- Affordable housing
- Food assistance
- Homeless assistance
- Eviction protection
 - Rental assistance
 - Enable / enhance 19th Circuit Court initiatives
- Purchase facilities to support mental health, address homelessness, etc.

Infrastructure & Facility Investment

Possible Projects



- **Water / sewer projects**
 - **Lead pipe replacement**
 - **Migrate communities from wells to Lake Michigan water sources**
 - **Replace sanitary systems approaching end of life**
 - **Build water and sewer infrastructure for areas that can be developed**
- **County-wide public facilities that respond to COVID-19 and general disasters**
 - **Build the Consolidated 9-1-1, EOC, and ETSB Facility**
- **Clean / green energy sources**

Economy & Business Investment

Possible Projects



- Fund initiatives in Comprehensive Economic Development Strategy (2022)
- Regional Economic Action Plan
- Expand current Workforce Development employment and training programs
- Support hospitality and tourism industry
- Small Business Assistance
- Aid to Nonprofit Organizations
- Clean up properties (blight / environmental) for development

Public Health Response

Possible Projects



- Continued COVID response
- Support mental health initiatives

Invest in County (Local) Operations

Possible Projects



- Premium Pay for authorized employees
- Revenue Replacement / Provision of Government Services
 - Smaller, one-time investments / expenses (“NPR” list)
 - Technology investments
 - Implementation costs [Enterprise Resource Planning (ERP), RMS / JMS, ICMS, etc.]
 - Capabilities to further integrate and expand remote workforce
 - Enterprise-wide cyber-security resources and capabilities
- Funds for local entities that did not receive ARPA funding
 - Partner on projects?
 - Require / request matching funds?

Outreach & Community Engagement

Supports All Task Forces and Projects



- Required to report on methods used to engage communities
- Draft engagement plan created
 - Aims to educate residents and gather input using various methods
 - Includes strategies for broad audiences and targeted audiences
- For the Committee to consider
 - Inviting community groups to speak at Special Committee Meetings
 - Creating an additional committee/group comprised of community members
 - Non-Scientific Engagement vs Scientific Engagement
 - “Non-Scientific” = Staff handles public engagement - digitally-based
 - “Scientific” = County outsources portions or all public engagement - cost varies depending on level of engagement

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**Compliance
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Reporting**

**Outreach
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Engagement**

ARPA Budget

By Task Force and Based on Priorities



Allocations (\$136M)

- | | |
|--|---------|
| • Household Assistance | \$XX.XM |
| • Infrastructure and Facility Investment | \$XX.XM |
| • Economic and Business Investment | \$XX.XM |
| • Public Health | \$XX.XM |
| • Investment in County Operations | \$XX.XM |
| • Contingency | \$XX.XM |

ARPA Reporting

By Expenditure Categories



Public Health (PH)	\$XX.XM
Negative Economic Impacts (EI)	\$XX.XM
Services to Disproportionately Impacted Communities (IC)	\$XX.XM
Infrastructure (I)	\$XX.XM
Premium Pay (PP)	\$XX.XM
Revenue Replacement (RR)	\$XX.XM
Administration (A)	\$XX.XM

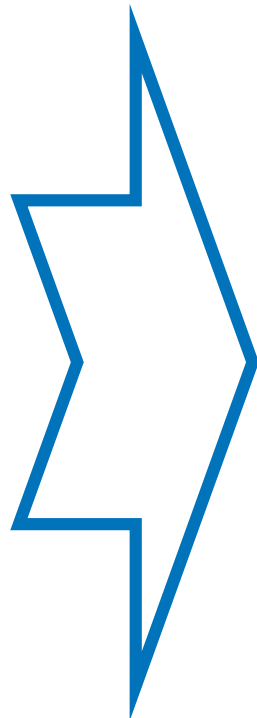
Questions & Direction



Planning Teams / Task Forces

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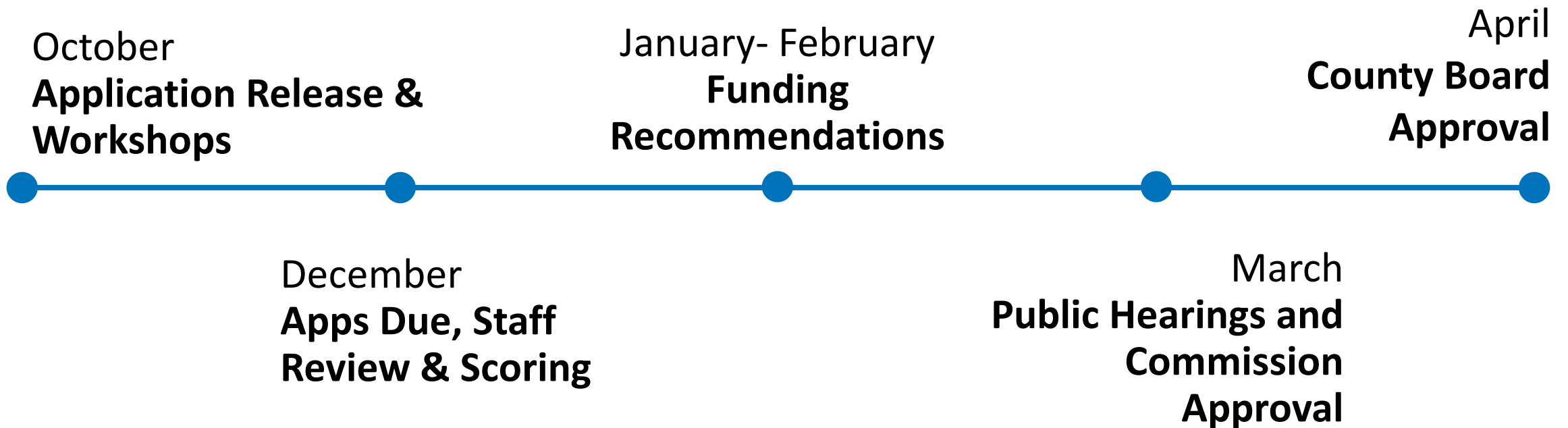
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Community Development Application Timeline



Process overseen by the Housing and Community Development Commission comprised of County Board members, local government elected officials and members of the public.



Household Assistance Projects



Affordable Housing

- Rental, such as:
 - Workforce
 - Senior and Disabled
 - Multifamily buildings
 - Single family homes
- Homeownership
- Eviction and Foreclosure Prevention

Homelessness

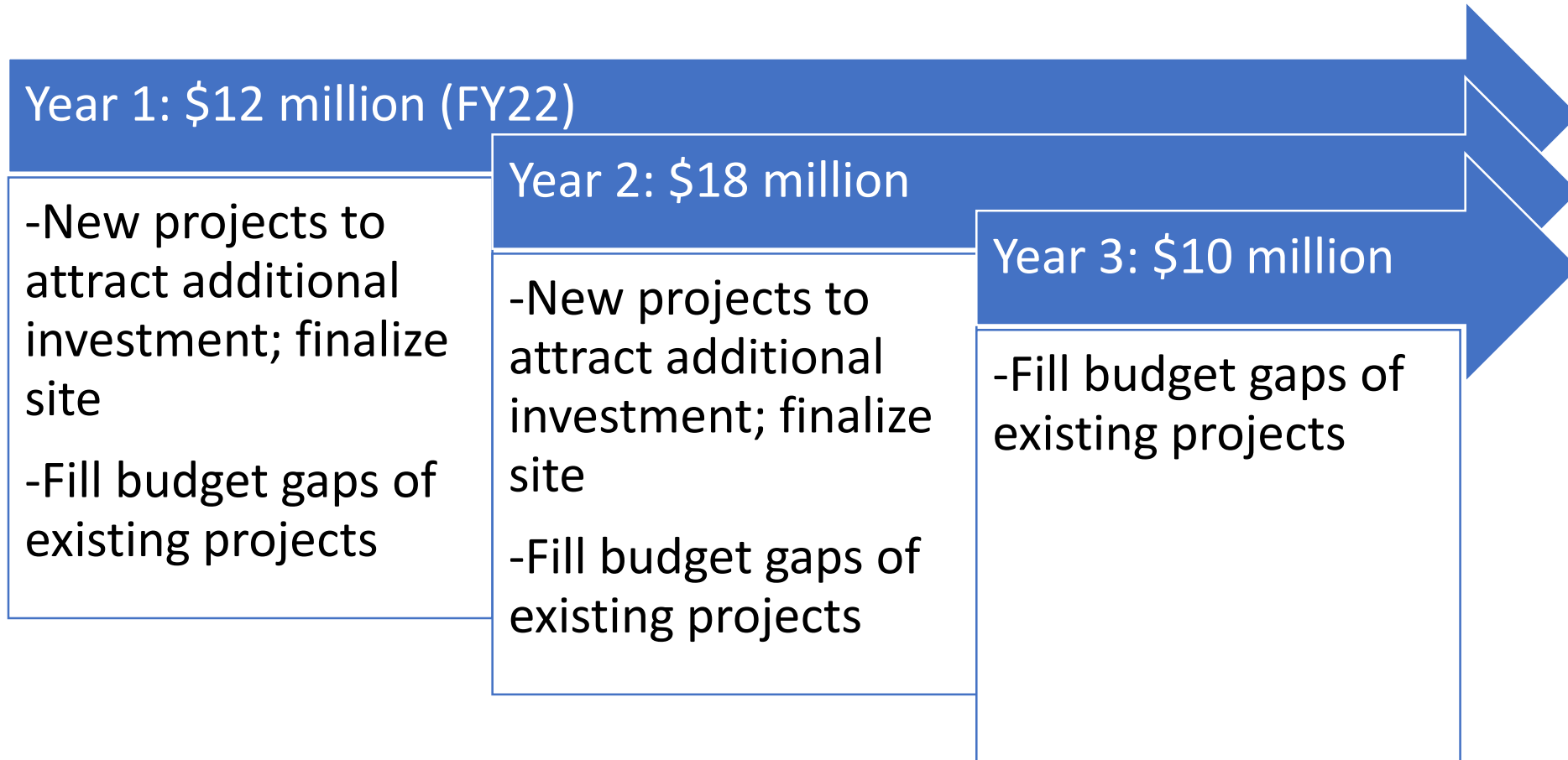
- Non-congregate Emergency Shelter (motel)
- Housing Support for Homeless (Security and Utility Deposits)
- Permanent Shelter Facilities

Food Support

- Food for pantries and pop-up events
- Meals for Homeless

Household Assistance

Long-Term Projects (Affordable Housing and Homeless Facilities)



Household Assistance: Emergency Response



	Now through May 1	May 1, 2022 – April 30, 2023
Food Distribution	Appropriated \$1 million	Application Round
Meals for Homeless Hotels		Application Round
Housing Support for Homeless		Application Round
Emergency Shelter in Motels	Pending \$840,000 request*	Application Round
Eviction Prevention (through Courts)	Appropriated \$20,000	
Rental Assistance Support (FERA staff)	Approved \$197,442 in FY22 Budget + 102,558 additional = 300,000 total appropriation**	
Other emergency needs (i.e., Rental assistance extension, foreclosure prevention, etc.)	TBD	TBD
TOTAL	\$2,160,000	TBD

*Request for \$840,000 for Emergency Shelter in Hotels needs approval to move forward with appropriation.

** Requires ARPA appropriation (previously funded under CARES Act).

Questions & Direction



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Infrastructure & Facilities

Proposed Projects for ARPA Funding



Department	Project	ARPA Expenditure Category		Est. Value (\$M)	Notes	Priority
FCS	911/EOC/ETSB Facility	1.7	Capital Investments to Public Facilities that respond to the COVID-19 public health emergency	\$40.0	EOC was stood up for over a year in response to COVID. 911 is critical to emergency response.	1
PW	Oak Terrace Water System Replacement	5.11	Drinking water: Transmission and Distribution	\$2.5		1
	Pekara Water Lake Michigan Interconnect	5.13	Drinking water: Source	\$1.1		2
	Highland Lake Water System Improvement and Expansion	5.11	Drinking water: Transmission and Distribution	\$2.5		3
	High Efficiency Blower Installation, Des Plaines	5.7	Clean Water: Energy conservation	\$1.5		4
	Disc Filter Installation, Des Plaines River Water Rec Fac	5.1	Clean Water: Centralized wastewater treatment	\$4.5		5
	UV Disinfection Treatment, Mill Creek	5.1	Clean Water: Centralized wastewater treatment	\$1.0		6
	UV Disinfection Treatment, Des Plaines	5.1	Clean Water: Centralized wastewater treatment	\$5.5	Items 1 - 7 critical = \$18.6M	7
	High Efficiency Blower Installation, Mill Creek	5.7	Clean Water: Energy conservation	\$0.8		8
	Fox Lake Hills Reservoir	5.13	Drinking water: Source	\$4.4		9
	Clarifier Covers for three WW Reclamation Facilities	5.2	Clean Water: Centralized wastewater collection and conveyance	\$2.5		10
	Chain O'Lakes Sewer Project -Phase-1		Clean Water: Centralized wastewater collection and treatment	\$20.0		11

Questions & Direction

