Winchester House Budget Variance Reconciliation [Without Medicaid County Subsidy & Property Tax Levy] 12/01/12 - 01/31/13

ACCRUAL BASIS FORMAT (PCC)

| | | | | Total \$'s | | | |
|---|----|-----------|----|---------------|--|--|--|
| Approved 12/01/12 - 01/31/13 Budgeted Net Income (Without Medicaid Subsidy and Property Tax Levy) | | | \$ | (681,844) | | | |
| REVENUE RELATED VARIANCES: | | | | | | | |
| Private Revenue over budget - 445 days over budget, net of lower levels of care | \$ | 51,691 | | | | | |
| Medicaid Revenue under budget- 846 days under budget | | (71,149) | | | | | |
| Medicare A Revenue under budget- 520 days under budget, net of higher than budgeted RUGs | | (213,377) | | | | | |
| Medicare B Revenue under budget- Lower than budgeted # of Part B services | | (18,107) | | | | | |
| Managed Care Revenue under budget - Prior period adjustment | | (22,908) | | | | | |
| All Other Revenue over budget | | 1,188 | | | | | |
| Total Revenue Variance | | | \$ | (270,902) | | | |
| EXPENSE RELATED VARIANCES: | | | | | | | |
| Ancillary Expenses under budget - Promarily due to lower than budgeted Medicare census | \$ | 66,252 | | | | | |
| Nurse Agency over budget- Usage of nurse agency to cover vacant positions and holiday coverage | | (72,719) | | | | | |
| Purchased Services under budget - Primarily due to lower than budgeted census | | 311,120 | | | | | |
| Utilities under budget - Seasonal spread of budget | | 27,934 | | | | | |
| Management Fees under budget - Incentive Portion of Fees | | 45,000 | | | | | |
| Marketing and Promotions under budget - Not yet incurred | | 9,006 | | | | | |
| Supply Costs (Non-Ancillary) under budget- Primarily due to lower than budgeted census | | 35,356 | | | | | |
| All Other Expenses under budget | | 16,342 | | | | | |
| Total Expense Variance | | | | | | | |
| | | | | | | | |
| Actual 12/01/12 - 01/31/13 Net Income (Without Medicaid Subsidy and Property Tax Levy) | | | \$ | (514,455) | | | |

Winchester House Budget Variance Summary 12/01/12 - 01/31/13

ACCRUAL BASIS (PCC)

| | 12/01 | 1/12 01/21/12 | | Approved | | | |
|-----------------------------------|-------|---------------------------|-------|---------------------------|-------------|-----------|--|
| | 12/01 | 1/12 - 01/31/13 Actual | 12/01 | l/12 - 01/31/13 Budget | Variance | | |
| | - | Actual | | Duaget | v at tallee | | |
| REVENUE | | | | | | | |
| Care Related Revenue | | | | | | | |
| Private Pay Revenue | \$ | 396,487 | \$ | 344,796 | \$ | 51,691 | |
| Medicaid Revenue | | 1,032,483 | | 1,103,632 | | (71,149) | |
| Medicare A Revenue | | 492,571 | | 705,948 | | (213,377) | |
| Medicare B Revenue | | 30,305 | | 48,412 | | (18,107) | |
| Managed Care Revenue | | 7,472 | | 30,380 | | (22,908) | |
| Other Care Related Revenue | | 2,207 | | - | | 2,207 | |
| Total Care Related Revenue | \$ | 1,961,526 | \$ | 2,233,168 | \$ | (271,642) | |
| Other Income | | 1,420 | | 680 | | 740 | |
| TOTAL REVENUE | \$ | 1,962,946 | \$ | 2,233,848 | \$ | (270,902) | |
| EXPENSES | | | | | | | |
| Ancillary Expenses | \$ | 158,334 | \$ | 224,586 | \$ | 66,252 | |
| Nursing | | 1,235,698 | | 1,351,663 | | 115,965 | |
| Activities | | 54,684 | | 47,624 | | (7,060) | |
| Social Services | | 16,984 | | 23,272 | | 6,288 | |
| Other Care Related | | - | | 29,908 | | 29,908 | |
| Dietary | | 223,751 | | 280,350 | | 56,599 | |
| Laundry | | 52,402 | | 48,596 | | (3,806) | |
| Housekeeping | | 96,980 | | 112,932 | | 15,952 | |
| Plant Operations & Maintenance | | 212,688 | | 240,148 | | 27,460 | |
| Taxes and Licenses | | 75,958 | | 78,368 | | 2,410 | |
| Property & Related | | 513 | | 2,066 | | 1,553 | |
| General & Administrative | | 349,385 | | 476,179 | | 126,794 | |
| Payroll Taxes & Fringe | | 25 | | _ | | (25) | |
| TOTAL OPERATING EXPENSES | \$ | 2,477,402 | \$ | 2,915,692 | \$ | 438,290 | |
| NET OPERATING INCOME | \$ | (514,456) | \$ | (681,844) | \$ | 167,388 | |

WINCHESTER HOUSE CENSUS BY PAYOR ACTUAL VS. BUDGET 12/01/12 - 01/31/13

| | Dec-12 | Jan-13 | Feb-13 | Mar-13 | Apr-13 | May-13 | Jun-13 | Jul-13 | Aug-13 | Sep-13 | Oct-13 | Nov-13 | 12/12-01/13 Total | Payor Mix % |
|---------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|----------------------|-------------------|
| Actual Census Days (By Payor) | | | | | | | | | | | | | | |
| Medicare | 541 | 489 | | | | | | | | | | | 1,030 | 10.15% |
| Private | 1,059 | 1,058 | | | | | | | | | | | 2,117 | 20.87% |
| Medicaid | 3,473 | 3,433 | | | | | | | | | | | 6,906 | 68.09% |
| Managed Care | 28 | 62 | | | | | | | | | | | 90 | 0.89% |
| Total Actual Census | 5,101 | 5,042 | | | | | | | | | | | 10,143 | <u>100.00%</u> |
| Total Capacity | 5,735 | 5,735 | | | | | | - | - | - | - | - | 11,470 | |
| Actual Occupancy % | 88.95% | 87.92% | | | | | | | | | | | 88.43% | |
| Budgeted Census Days (By Payor) | | | | | | | | | | | | | | |
| Medicare | 775 | 775 | | | | | | | | | | | 1,550 | 14.04% |
| Private | 836 | 836 | | | | | | | | | | | 1,672 | 15.15% |
| Medicaid | 3,876 | 3,876 | | | | | | | | | | | 7,752 | 70.24% |
| Managed Care | 31 | 31 | - | - | - | - | | | | | | | 62 | 0.56% |
| Total Budgeted Census Days | 5,518 | 5,518 | | | | | | | | | | | 11,036 | 100.00% |
| Total Capacity | 5,735 | 5,735 | | | | | | - | - | - | - | - | 11,470 | |
| Budgeted Occupancy % | 96.22% | 96.22% | | | | | | | | | | | 96.22% | |
| Census Days (By Payor) Variance | | | | | | | | | | | | | | |
| Medicare | (234) | (286) | _ | _ | _ | - | _ | _ | _ | - | - | - | (520) | 58.23% |
| Private | 223 | 222 | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | 445 | -49.83% |
| Medicaid | (403) | (443) | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | (846) | 94.74% |
| Managed Care | (3) | 31 | - | - | - | - | - | - | - | - | - | | 28 | -3.14% |
| Total Census Days Variance | (417) | (476) | | | | | | | | | | | (893) | <u>100.00%</u> |
| Total Capacity | 5,735 | 5,735 | - | - | - | - | - | - | - | - | - | - | 11,470 | |
| Budgeted Occupancy % | -7.27% | -8.30% | | | | | | | | | | | -7.79% | |