



American Rescue Plan Funds

**F&A Committee Meeting
July 1, 2021**

County Administrator's Office

Overview

- **Purpose**
 - **Provide planning guidance to staff for the use of ARPA funds**
- **Agenda**
 - **ARPA Overview**
 - **Current Guidance Review**
 - **Crosswalk with Strategic Plan**
 - **Discussion and Guidance**

American Rescue Plan

- **Coronavirus State & Local Fiscal Recovery Funds (CSLFRF) - ARPA Funds**
- **Lake County set to receive \$136M**
 - **Municipalities receiving their own funds**
- **Guidance & application released May 10**
 - **Interim Final Rule - requesting public comment**
 - **Fact sheet**
 - **FAQ document (updated multiple times)**
- **Compliance & Reporting Guidance (released June 17)**

American Rescue Plan

- **Compliance & Reporting Guidance (released June 17)**
 - **Interim Report due August 31, 2021**
 - One-time report with expenditures through July 30 and summary of revenue replacement inputs
 - **Project & Expenditure Report due October 31, 2021**
 - Quarterly report of projects, status, expenditures, demographic distribution, other data
 - **Recovery Plan Performance Report due August 31, 2021**
 - Annual report summarizing use of funds in detail, documenting equitable outcomes, community engagement, labor practices, use of evidence, and performance

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- ARPA Fund Reporting Expenditure Categories

Public Health
Negative Economic Impacts
Services to Disproportionately Impacted Communities
Premium Pay
Infrastructure
Revenue Replacement

American Rescue Plan

Public Health

- **COVID-19 Vaccination, Testing**
- **COVID-19 Contact Tracing**
- **Prevention in Congregate Settings**
- **Personal Protective Equipment**
- **Medical Expenses**
- **Capital Investments to Public Facilities that Respond to COVID-19**
- **Payroll for Public Safety and Public Health Employees (COVID-19)**
- **Mental Health Services**
- **Substance Use Services**

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Negative Economic Impacts

- **Household Assistance – Food, Rent, Eviction Protection***
- **Unemployment Benefits**
- **Job Training Assistance**
- **Small Business Assistance**
- **Aid to Nonprofit Organizations**
- **Aid to Tourism, Travel, Hospitality**
- **Aid to Impacted Industries**
- **Rehiring Public Sector Staff**

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Services to Disproportionately Impacted Communities

- **Education Assistance**
- **Healthy Childhood Environments – Childcare, Home Visits, Services to Foster Youth or Families in Child Welfare System**
- **Housing Support – Affordable Housing, Services for Unhoused Persons**
- **Social Determinants of Health – Lead Remediation, Community Health Workers, Benefits Navigators, Community Violence Interventions**

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Premium Pay

- **May provide premium pay to eligible workers performing essential work during COVID-19**
 - **“Work involving regular in-person interactions or regular physical handling of items that were also handled by others”**
 - **Individual who teleworked from a residence may not receive premium pay**
 - **Janitors, sanitation, public health & safety, human services, etc.**
- **Can be retroactive**

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Infrastructure

- **Clean Water Projects**
- **Drinking Water Projects**
- **Broadband Projects**

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Revenue Replacement

- **Provision of Government Services**

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- ARPA Fund Reporting Expenditure Categories

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Strategic Guidance

Guiding Tenets

- **Investments will align with the County's Strategic Plan**
- **Evaluate use of ARPA against all other funding sources and target ARPA funds on investments that are not eligible for other funding**
- **Focus on regional investments, especially in critical infrastructure**
 - **Non-recurring, targeted**
 - **Provides long term benefits**
- **Investments take into consideration future years, post-ARPA to ensure able to sustain any new programs or services**
- **Coordinate with and be cognizant of other partner local governments in and surrounding Lake County and plan use of funds accordingly**
- **County Administration will be central point of contact and coordinator for requests and discussions related to proposed options and planning**

Strategic Guidance

Guiding Tenets

- **Projects will consider (Federal Guidance):**
 - **Equitable Outcomes**
 - **Community Engagement**
 - **Underserved Community Support**
 - **Labor Requirements**
 - **Appropriate Internal Controls**

Strategic Alignment

2019 Strategic Plan

- **Mission**: Deliver exceptional, financially and environmentally responsive / responsible services that promote a safe, affordable, healthy, and resilient community
- **Vision**: Lake County is a place where all people, families, and businesses have the opportunity to thrive, and its government is an innovative leader and model of excellence
- **Values**:
 - Environmental Stewardship
 - Leadership
 - Exceptional Service
 - Fiscal Responsibility
 - Operational Excellence

Strategic Alignment

2019 Strategic Plan



Strategic Initiatives	
	Regional Leadership
	Fiscal Responsibility
	Exceptional Service and Operational Excellence
Strategic Goals	
	Public Safety and Integrated, Data-Driven Justice System
	Enhance Economic Opportunities
	Improve Infrastructure
	Promote a Sustainable Environment
	Build Healthy, Inclusive, and Resilient Communities

Strategic Themes	
	Inter-Organizational Cooperation
	Quality of Life
	Economic Development
	Infrastructure
	Environmental Sustainability
	Non-Environmental Sustainability
	Lake County Branding
	Mental Health
	Grants and Specialty Funding
	Diversity and Inclusion

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- **Addressing Mental Health Crisis through Collaboration (RL)**
- **Advancing Regional 911 Consolidation (RL)**
- **Leveraging Shared Services to Gain Efficiencies (FR)**
- **Investing in Technology (OE)**

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Crosswalk

Goal 1 - Public Safety/Integrated, Data-Driven Justice System



- Shift public safety resources from enforcement to prevention (G1/S1)
- Advance and support regional 911 consolidation. Evaluate and pursue both physical and virtual consolidation with partners (G1/S2)
- Support the selection and replacement of public safety technology (G1/S2)
- Deliver effective programs such as job training, employment skills and opportunities, safe housing, transportation and other support services (G1/S3)
- Further develop a “deflection and diversion” crisis response (G1/S3)
- Support both long-term and immediate actions to address violence where it occurs, including the advancement of mental health services for youth (G1/S4)

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Crosswalk

Goal 2 - Enhance Economic Opportunities

- Retain workforce and foster growth of employers by investing in infrastructure (transportation and affordable housing) near employment centers (G2/S1)
- Identify barriers to retention and redevelopment - focus on existing infrastructure and align economic opportunities with infrastructure investment (G2/S1)
- Collaborate with local, state and federal entities, as well as community partners, to create affordable housing and eliminate barriers to fair housing (G2/S2)
- Support tourism industry destination-enhancing product development and new signature events that support all Lake County amenities (G2/S3)
- Enhance standard of living by supporting economic development in underserved communities (G2/S3)

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Crosswalk

Goal 3 - Improve Infrastructure

- Provide County facilities to adequately meet long-term needs (G3/S1)
- Implement new cutting-edge technologies and business practices in the management of water and wastewater treatment facilities (G3/S3)
- Create and find new ways to protect and design flood-resilient infrastructure (G3/S3)
- Provide leadership, coordination and technical assistance to support in implementing recommendations of the Lake County Paratransit Market Analysis study (G3/S4)

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Crosswalk

Goal 4 - Promote a Sustainable Environment

- Implement renewable and conservation-related energy technologies and incorporate environmentally sustainable County programs and services (G4/S1)
- Implement long-term solutions for increasing waste diversion, reducing the toxicity of our waste, and developing long-term disposal options (G4/S3)
- Develop a “One Water” Management strategy to holistically approach challenges throughout the entire water cycle (G4/S5)
- Develop programs to reduce overall water consumption by migrating from wells to Lake Michigan water sources (G4/S5)
- Improve the sanitary sewer system and reduce pollutants in all water sources by replacing aging infrastructure that collects and treats sanitary waste (G4/S5)

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Crosswalk

Goal 5 - Build Healthy, Inclusive, Resilient Communities



- Improve policy, systems, and environmental design to promote improvement in health outcomes - social and environmental determinants of health (G5/S1)
- Expand access to behavioral health services in Lake County and reduce the stigma of behavioral health-related conditions (G5/S2)
- Evaluate gaps in meeting the needs of the homeless and those experiencing mental health conditions and recommend strategies for addressing gaps (G5/S2)

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Guidance

- **Maximize revenue reimbursement**
- **Focus areas**
- **Additional planning guidance**

Next Steps

- **Staff will continue to review and weigh community needs as well as availability of other funding options**
- **Monitor for UST guidance changes and additions**
- **Based on guidance, County Administration will coordinate review of options for strategic investment and develop a draft Strategic Investment Plan for Board review and approval**



Questions