

Lake County Illinois

*Lake County Courthouse and Administrative Complex
18 N. County Street
Waukegan, IL 60085-4351*



Minutes Report

Tuesday, March 31, 2009

1:00 PM

10th Floor Assembly Room

Health & Community Services Committee

1. **Call to Order**

Others Present:

*Suzi Schmidt, County Board Chairman
Audrey Nixon, County Board Member
Bob Sabonjian, County Board Member
Bonnie Thomson Carter, County Board Member
Michael Talbett, County Board Member
Diane Hewitt, County Board Member
Susan Gravenhorst, County Board Member
Pat Carey, County Board Member
Brent Paxton, County Board Member
Barry Burton, County Administrator
Dusty Powell, Sr. Assistant County Administrator
Jenny Khoen, Communications
Anne Wagner, Winchester House
Mary Stevens, Winchester House
Irene Pierce, Health Department
Barbara Allen, County Board Office
Bill Mays, Health Department
Gary Gordon, Finance and Administrative Services
Matt Guerney, Finance and Administrative Services
Rodney Marion, Human Resources
Michael Knight, St. Joseph Church, Libertyville
Calvin Gwynne, Friend of Winchester House
Scott Gima, Management Performance Associates
Michael Scavotto, Management Performance Associates*

Present 7 - Chair Carlson, Vice Chair Cunningham, Member Maine, Member Calabresa, Member Bush, Member Feldman and Member Pedersen

2. **Pledge of Allegiance**

Chair Carlson led the meeting with the Pledge.

3. **Approval of Minutes**

3.1 **09-1364**

HCS Minutes 3.3.09

A motion was made by Member Bush, seconded by Member Feldman, that the HCS Minutes from 3.3.09 be approved. The motion carried by the following vote:

Aye: 7 - Chair Carlson, Vice Chair Cunningham, Member Maine, Member Calabresa, Member Bush, Member Feldman and Member Pedersen

4. **Public Comment**

There were no Public Comments.

5. **Added to Agenda**

There were no additions to the Agenda.

6. Old Business

6.1 09-1261

Presentation of the Winchester House Market Study and Financial Report update. Information only.

- The County's Coordinating Consultant, Management Performance Associates (MPA), will make a presentation to the Health and Community Services Committee, updating the 2007 Market Study for skilled nursing facilities in Lake County.
- The updated Market Study will recommend to the final size (number of beds) for the new Winchester House.
- MPA will also present information on the updated financial model, showing how the new Winchester House will perform financially with the final bed count recommended in the updated Market Study.

Scott Gima and Michael Scavotto, from Management Performance Associates (MPA) presented an update to the 2007 Market Study for a Lake County skilled nursing facility.

Dusty Powell, Sr. Assistant County Administrator, gave a brief history of Winchester House studies. MPA was commissioned to prepare three studies relating to management, finance and market area for Winchester House (WH). The most recent study is the 2007 Transition Plan. That transition plan made several recommendations: one was that the new facility was financially feasible and within the revenue and property tax levy, secondly that the new facility would be approximately 175 beds. As a result of that study, the County Board passed a resolution on 9/11/2007, that reaffirmed it would be a provider of skilled nursing, second, it would build a new skilled nursing facility approx 175 beds on the Libertyville campus, and third, it would adopt a WH operating policies which sets forth the maximum percentage of Medicaid residents as a percent of the population and minimum percentage of private pay and Medicare residents. In 1982 a referendum for a property tax levy that was passed. The September 11, 2007 resolution gave direction to the county administrator's office to take the steps to retain the professional and technical expertise to proceed with construction of the new facility. MPA was retained as coordinating consultant and they assist us with everything such as, selection of architects, they will guide us through this process from the construction process and through the state process to obtain a certificate of need. We have asked for an updated study, which is where we are today. MPA prepared a new market study and an executive summary which they will present today. Dusty also provided the financial model as prepared in the 2007 plan and a brief executive summary of that.

Michael Scavotto and Scott Gina, from Management Performance Associates (MPA) made a presentation and took questions at the end. They updated the 2007 transition plan study and came back with the same recommendations of a maximum 175 beds. The financial model and the market study analysis overall upholds the 2007 transition plan study recommendations.

It reinstates the importance of Medicare and the increase in dementia patients.

MPA suggests for the design efficiency and financial model, there be 600 square feet per dementia bed which is within the new regulations for dementia beds for 40 beds. MPA stressed the fact that the need for dementia beds will increase. MPA over estimated costs and underestimated revenues when making this study.

Member Bush asked if the facility would be built so that if 40 dementia beds need to be increased, would that be possible. Mr. Scavotto said that the skilled care beds are flexible enough to be used for dementia patients.

Member Maine asked if we built 140 beds, would the operating costs be less than 175 beds? Mr. Scavotto replied that the costs would change slightly. They ran a model at 140 beds and concluded 175 beds was the most practical.

Member Calabresa asked if the credit crisis and the State of Illinois crisis will affect reimbursement of Medicare and Medicaid funds. Mr. Gina responded that the funding to county nursing homes should not be affected by the current financial crisis.

Ms. Calabresa asked about differences between private and semi-private reimbursement. Mr. Gina replied that the reimbursements between private and semi-private rooms are the same from Medicare and Medicaid. Private pay will be much higher because they cover all costs.

Intergovernmental Transfer should go up. This is a way of increasing federal match for Medicaid program. Right now it is 50/50 between states and federal government. MPA said the State of Illinois has been working on an increase in county home transfers and this is expected to go up in the future.

Member Feldman expressed concern that by keeping 'the mix' would WH be turning people away. Mr. Burton, County Administrator responded that the 'the mix' is a target to operate by and populations will continually change.

Chairman Carlson asked if we could apply the Pioneer Movement in steps. Anne Wagner, Winchester House explained that WH has been practicing Pioneer Movements in steps already, applying changes in resident care as issues come up with their direct care workers.

Member Paxton asked if an assisted living home were to be built within the primary service care area, would that have an impact on WH? Mr. Scavotto replied that they took into account that could happen when doing this model study. Chairman Carlson commented that building an assisted living home could help WH by being in close proximity to WH's skilled nursing facility.

Mr. Powell, reminded the committee that MPA will stay within the policies of the 2007 resolution directive. As more information comes in MPA will adjust their models to reflect that.

Member Maine requested MPA to do a model with different private pay mix on the dementia unit.

Member Cunningham asked if we were getting any reimbursement from Veterans. Ms. Wagner said she would look into that.

Member Gravenhorst had asked what the next step will be in this venture. Mr. Powell responded that now is the time to hire an architect. We will present a resolution at the next Health and Community Services committee meeting.

This matter was presented to the committee.

7. New Business

7.1 [09-1356](#)

Resolution authorizing an Intergovernmental Agreement between Lake County, Cook County, and Barrington School District 220 for the purpose of medication distribution.

- Illinois Department of Public Health (IDPH) requires that local public health authorities prepare for potential public health emergencies, including distribution of medications and vaccines to the public.
- Lake County Health Department and Community Health Center (LCHD/CHC) has a plan in place to distribute medications via polling places throughout Lake County.
- Several Barrington Area Council of Governments (BACOG) communities, including Barrington and Barrington Hills, which lie partially in Lake County, have elected to participate in Cook County's medication distribution plan.
- Cook County Department of Public Health (CCDPH) has identified Barrington High School as a suitable site for medication distribution to the above residents.
- Barrington High School is located in Lake County; therefore an Intergovernmental Agreement between the County of Cook, County of Lake and Barrington Community Unit School District 220 is required to authorize CCDPH and LCHD/CHC to share jurisdictional responsibilities for this purpose.

Attachments: [BACOG Map](#)

[BACOG Intergovernmental Agreement](#)

This resolution was presented by Bill Mays, Health Department.

A motion was made by Member Pedersen, seconded by Member Cunningham, that this resolution be recommended for adoption to the consent agenda.

Motion carried by the following vote:

Aye: 7 - Chair Carlson, Vice Chair Cunningham, Member Maine, Member Calabresa, Member Bush, Member Feldman and Member Pedersen

8. Executive Session

There was no executive session.

9. County Administrator's Report

There was no county administrator report.

10. Adjournment

A motion was made by Member Cunningham, seconded by Member Bush, that this meeting be adjourned. The motion carried by the following vote:

Aye: 7 - Chair Carlson, Vice Chair Cunningham, Member Maine, Member Calabresa, Member Bush, Member Feldman and Member Pedersen

The meeting adjourned at 2:47 p.m.

Minutes prepared by Barbara Allen.

Respectfully submitted,

Chairman

Vice-Chair

Health & Community Services Committee