



American Rescue Plan Act (ARPA) Planning Direction



**County Administrator's
Response and Recovery Committee**

Information Current as of July 26, 2021

Strategic Alignment

2019 Strategic Plan



County's Mission: Deliver exceptional, financially and environmentally responsive / responsible services that promote a safe, affordable, healthy, and resilient community

Strategic Initiatives	
X	Regional Leadership
X	Fiscal Responsibility
X	Exceptional Service and Operational Excellence
Strategic Goals	
X	Public Safety and Integrated, Data-Driven Justice System
X	Enhance Economic Opportunities
X	Improve Infrastructure
X	Promote a Sustainable Environment
X	Build Healthy, Inclusive, and Resilient Communities

Strategic Themes	
X	Inter-Organizational Cooperation
X	Quality of Life
X	Economic Development
X	Infrastructure
X	Environmental Sustainability
X	Non-Environmental Sustainability
X	Lake County Branding
X	Mental Health
X	Grants and Specialty Funding
X	Diversity and Inclusion



- **Purpose**
 - **Approve guidance to staff for ARPA project planning**
- **Agenda**
 - **ARPA Review**
 - **Proposed Focus Areas and Projects**
 - **Discussion and Guidance**

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- **Coronavirus State & Local Fiscal Recovery Funds (CSLFRF) - ARPA Funds**
- **Lake County set to receive \$136M**
 - **Municipalities receiving their own funds**
- **Guidance & application released May 10**
 - **Interim Final Rule**
 - **Fact sheet**
 - **FAQ document (updated multiple times)**
- **Compliance & Reporting Guidance (released June 17)**

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- **Compliance & Reporting Guidance (released June 17)**
 - **Interim Report due August 31, 2021**
 - One-time report with expenditures through July 30 and summary of revenue replacement inputs
 - **Recovery Plan Performance Report due August 31, 2021**
 - Annual report summarizing use of funds in detail, documenting equitable outcomes, community engagement, labor practices, use of evidence, and performance
- **Project & Expenditure Report due October 31, 2021**
 - Quarterly report of projects, status, expenditures, demographic distribution, other data

Strategic Guidance

Guiding Tenets



- Investments will align with the County's Strategic Plan
- Evaluate use of ARPA against all other funding sources and target ARPA funds on investments that are not eligible for other funding
- Focus on regional investments, especially in critical infrastructure
 - Non-recurring, targeted
 - Provides long term benefits
- Investments take into consideration future years, post-ARPA to ensure able to sustain any new programs or services
- Coordinate with and be cognizant of other partner local governments in and surrounding Lake County and plan use of funds accordingly
- County Administration will be central point of contact and coordinator for requests and discussions related to proposed options and planning



Strategic Guidance

Guiding Tenets



- **Projects will consider (Federal Guidance):**
 - **Equitable Outcomes**
 - **Community Engagement**
 - **Underserved Community Support**
 - **Labor Requirements**
 - **Appropriate Internal Controls**

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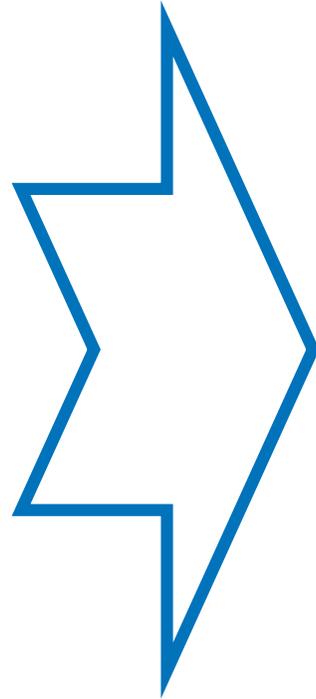
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- ARPA Fund Reporting Expenditure Categories

Public Health (PH)
Negative Economic Impacts (EI)
Services to Disproportionately Impacted Communities (IC)
Infrastructure (I)
Premium Pay (PP)
Revenue Replacement (RR)

Proposed Focus Areas

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- Infrastructure and Capital Investment
- Economic and Business Investment
- Household Assistance
- Public Health Response
- Investment in County Operations

Infrastructure & Capital Investment

Proposed Projects



- **Lead pipe replacement**
- **Migrate communities from wells to Lake Michigan water sources**
- **Build the Consolidated 9-1-1, EOC, and ETSB Facility**
- **Build / expand public facilities that respond to COVID-19 (and general disasters)**
- **Develop clean / green energy sources**
- **Replace sanitary systems approaching end of life**
- **Build water and sewer infrastructure for areas that can be developed**
- **Purchase facilities for partners to support mental health, address homelessness, etc.**
- **Stormwater projects**

Economy & Business Investment

Proposed Projects



- **Develop / build affordable housing**
- **Support hospitality industry**
- **Expand current Workforce Development employment and training programs**
- **Small business grants**
- **Clean up properties (blight / environmental) for development**

Public Health Response

Proposed Projects



- Support mental health initiatives
- Continued COVID response

Household Assistance

Proposed Projects



- **Food support**
- **Mental health initiatives**
- **Expand current Workforce Development employment and training programs**
- **Eviction Protection**
 - **Rental assistance (FERA Program – not ARPA funding)**
 - **Utility assistance**
 - **Enable / enhance 19th Circuit Court**

Invest in County (Local) Operations

Proposed Projects



- **Premium Pay for authorized employees**
- **Technology to further integrate and expand remote workforce**
- **Enterprise-wide cyber-security resources and capabilities**
- **County-wide call center capability (research possibility of a 3-1-1 system)**
- **Funds for smaller, one-time departmental expenses (“NPR” list)**
- **Funds for local entities / districts that did not receive any ARPA funding (matching?)**

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 - Proposed Focus Areas and Projects
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Back Up Slides



American Rescue Plan

- ARPA Fund Reporting Expenditure Categories

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Public Health

- **COVID-19 Vaccination, Testing**
- COVID-19 Contact Tracing
- Prevention in Congregate Settings
- Personal Protective Equipment
- Medical Expenses
- **Capital Investments to Public Facilities that Respond to COVID-19**
- Payroll for Public Safety and Public Health Employees (COVID-19)
- **Mental Health Services**
- Substance Use Services



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Negative Economic Impacts

- **Household Assistance – Food, Rent, Eviction Protection***
- Unemployment Benefits
- **Job Training Assistance**
- **Small Business Assistance**
- **Aid to Nonprofit Organizations**
- **Aid to Tourism, Travel, Hospitality**
- Aid to Impacted Industries
- Rehiring Public Sector Staff

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Services to Disproportionately Impacted Communities

- Education Assistance
- Healthy Childhood Environments – Childcare, Home Visits, Services to Foster Youth or Families in Child Welfare System
- **Housing Support – Affordable Housing, Services for Unhoused Persons**
- **Social Determinants of Health – Lead Remediation, Community Health Workers, Benefits Navigators, Community Violence Interventions**

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Infrastructure

- **Clean Water Projects**
- **Drinking Water Projects**
- **Broadband Projects**

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Premium Pay

- **May provide premium pay to eligible workers performing essential work during COVID-19**
 - “Work involving regular in-person interactions or regular physical handling of items that were also handled by others”
 - Individual who teleworked from a residence may not receive premium pay
 - Janitors, sanitation, public health & safety, human services, etc.
- **Can be retroactive**

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Revenue Replacement

- Provision of Government Services

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Overview

- **Purpose**

- **Agenda**
 - ARPA Overview
 - Current Guidance Review
 - **Crosswalk with Strategic Plan**
 - Discussion and Guidance

- **Addressing Mental Health Crisis through Collaboration (RL)**
- **Advancing Regional 911 Consolidation (RL)**
- **Leveraging Shared Services to Gain Efficiencies (FR)**
- **Investing in Technology (OE)**

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Crosswalk



Goal 1 - Public Safety/Integrated, Data-Driven Justice System

- Shift public safety resources from enforcement to prevention (G1/S1)
- **Advance and support regional 911 consolidation. Evaluate and pursue both physical and virtual consolidation with partners (G1/S2)**
- Support the selection and replacement of public safety technology (G1/S2)
- **Deliver effective programs such as job training, employment skills and opportunities, safe housing, transportation and other support services (G1/S3)**
- **Further develop a “deflection and diversion” crisis response (G1/S3)**
- **Support both long-term and immediate actions to address violence where it occurs, including the advancement of mental health services for youth (G1/S4)**

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Crosswalk

Goal 2 - Enhance Economic Opportunities

- Retain workforce and foster growth of employers by investing in infrastructure (transportation and affordable housing) near employment centers (G2/S1)
- Identify barriers to retention and redevelopment - focus on existing infrastructure and align economic opportunities with infrastructure investment (G2/S1)
- Collaborate with local, state and federal entities, as well as community partners, to create affordable housing and eliminate barriers to fair housing (G2/S2)
- Support tourism industry destination-enhancing product development and new signature events that support all Lake County amenities (G2/S3)
- Enhance standard of living by supporting economic development in underserved communities (G2/S3)

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Crosswalk

Goal 3 - Improve Infrastructure



- **Provide County facilities to adequately meet long-term needs (G3/S1)**
- Implement new cutting-edge technologies and business practices in the management of water and wastewater treatment facilities (G3/S3)
- **Create and find new ways to protect and design flood-resilient infrastructure (G3/S3)**
- Provide leadership, coordination and technical assistance to support in implementing recommendations of the Lake County Paratransit Market Analysis study (G3/S4)

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Crosswalk



Goal 4 - Promote a Sustainable Environment

- **Implement renewable and conservation-related energy technologies and incorporate environmentally sustainable County programs and services (G4/S1)**
- **Implement long-term solutions for increasing waste diversion, reducing the toxicity of our waste, and developing long-term disposal options (G4/S3)**
- **Develop a “One Water” Management strategy to holistically approach challenges throughout the entire water cycle (G4/S5)**
- **Develop programs to reduce overall water consumption by migrating from wells to Lake Michigan water sources (G4/S5)**
- **Improve the sanitary sewer system and reduce pollutants in all water sources by replacing aging infrastructure that collects and treats sanitary waste (G4/S5)**

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Crosswalk

Goal 5 - Build Healthy, Inclusive, Resilient Communities



- **Improve policy, systems, and environmental design to promote improvement in health outcomes - social and environmental determinants of health (G5/S1)**
- **Expand access to behavioral health services in Lake County and reduce the stigma of behavioral health-related conditions (G5/S2)**
- **Evaluate gaps in meeting the needs of the homeless and those experiencing mental health conditions and recommend strategies for addressing gaps (G5/S2)**

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	Grants and Specialty Funding
	Diversity and Inclusion





End of Backup Slides

